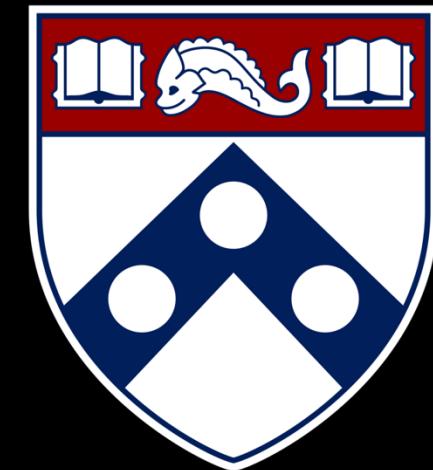


Secure Systems Engineering and Management



A Data-driven Approach



Introduction

Michael Hicks

UPenn CIS 7000-003
Spring 2026

How would you answer this question?

In the last decade, has the **security** of **computer systems**, generally,

- **improved**,
- **declined**, or
- **stayed the same**?

To answer it, we need data

- Cybersecurity is improving if costs due to attacks are going down
 - Direct costs of the attack (e.g., lost or stolen assets)
 - Indirect costs of the attack (e.g., costs of downtime, recovery)
- Should also consider costs of defenses
 - Extra personnel and equipment, introduced inefficiencies (slower logins, dealing with false alarms, etc.)

Cybercrime \$\$: Overall estimate

- “It is estimated that the cost of cybercrime will grow from an annual sum of **\$3 trillion in 2015** to **\$6 trillion in 2021**” – cited 2016 report by Cybersecurity Ventures
- Evolve Security blog post (written 2023) agrees with those numbers, estimates **\$20 trillion cost by 2026**



The screenshot shows a web browser displaying a blog post from evolvesecurity.com/blog-posts/actual-cost-of-cybercrime. The page has a dark theme with a cyan header bar. The header includes the Evolve Security logo, navigation links for 'Penetration Testing', 'Platform', 'Attack Surface Management', 'Strategic Advisory', 'Partners', and 'Contact'. A 'Register for your complimentary CTEM Fast Track Assessment' button is also in the header. The main content area has a sidebar with 'Contents' and three links: 'What Is the Impact of Cybercrime on Organizations?', 'Statistics of Cybercrime Costs' (which is highlighted in a light gray box), and 'Protect Your Organization's Financial Health from Cybercrime with Evolve Security'. The main article is titled 'The Cost of Cybercrime in the U.S.' and discusses statistics from NIST and an FBI report. It also mentions the global cost of cybercrime, estimated to surpass \$8 trillion in 2022 and grow to \$11 trillion by 2023. The article concludes with a prediction for 2026.

Register for your complimentary CTEM Fast Track Assessment →

EVOLVE SECURITY Penetration Testing ▾ Platform ▾ Attack Surface Management Strategic Advisory Partners Contact

Contents

[What Is the Impact of Cybercrime on Organizations?](#)

[Statistics of Cybercrime Costs](#)

[Protect Your Organization's Financial Health from Cybercrime with Evolve Security](#)

The Cost of Cybercrime in the U.S.

Statistics from the National Institute of Standards and Technology (NIST) suggests that cybercrime costs the United States hundreds of billions, potentially as much as 1–4% of America's annual GDP (Source: [NIST](#)).

A 2021 FBI report says that out of 847,376 cybercrime cases reported in 2021, the losses amounted to nearly \$7 billion. Among the received cases, business e-mail compromise (BEC) schemes, ransomware, and cryptocurrency scams were among the reported incidents. Out of the amount, BEC caused losses of nearly \$2.4 billion. This figures skyrockets quickly if you factor in unreported incidents (Source: [FBI Internet Crime Report 2021](#)).

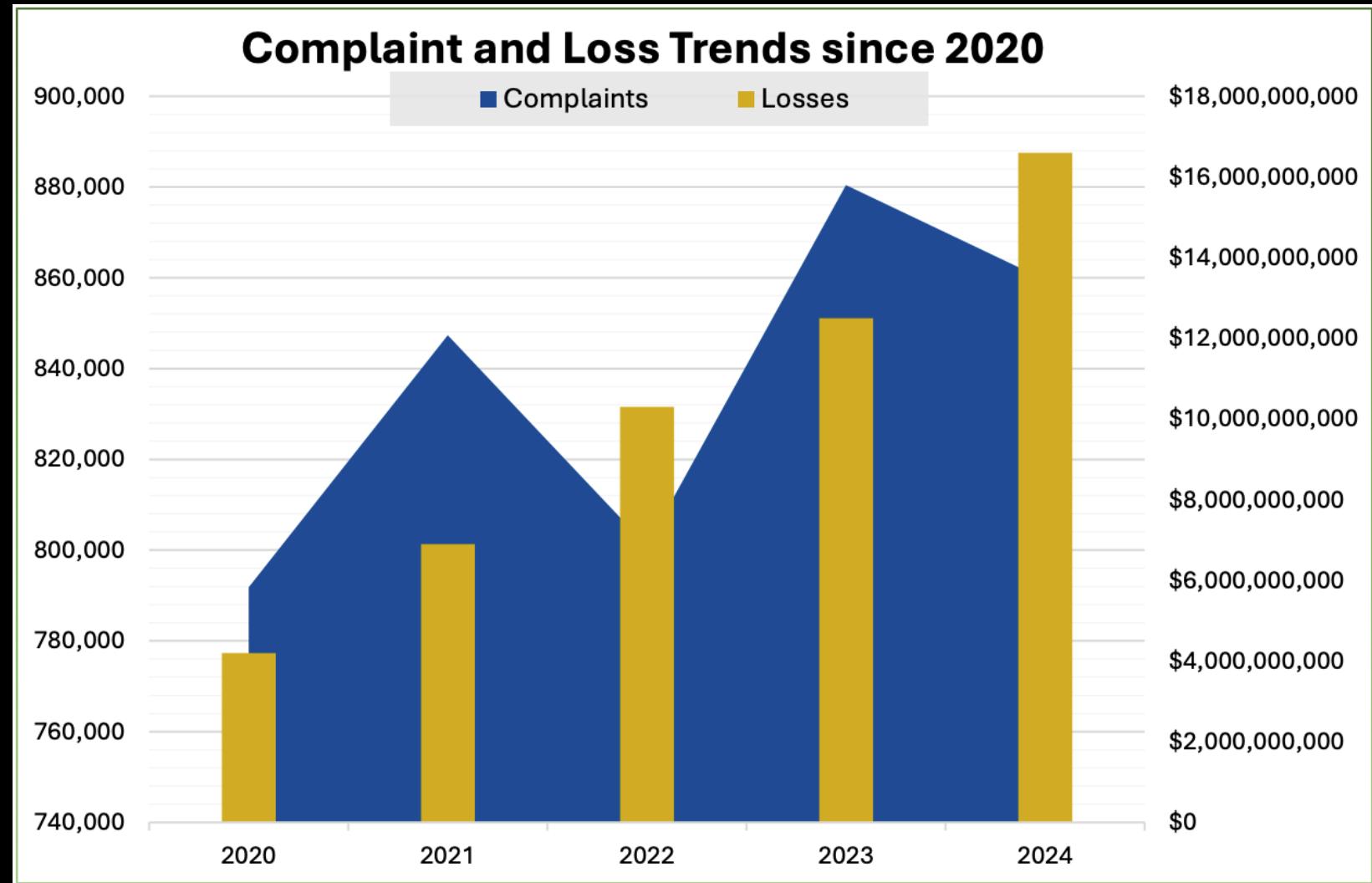
The Global Cost of Cybercrime

The global cost of cybercrime was estimated to surpass \$8 trillion in 2022. The figure is expected to go beyond \$11 trillion in 2023. Statistics predict that cybercrime will cost the global economy more than 20 trillion U.S dollars by 2026, a 1.5 times increase compared to figures in 2022 (Source: [Statista](#)).

The cybercrime industry is growing year after year. In 2021, it caused global damages that costed \$6 trillion. The value is expected to grow by 15% annually over the next five years. By 2025, experts predict that the number will reach (and surpass) \$10.5 trillion, up from \$3 trillion in 2015 (Source: [Cybersecurity Ventures](#)).

Cybercrime \$\$: FBI IC3 direct data

- Increasing cumulative cost
- Generally increasing number of incidents
- Varying trend on cost per incident

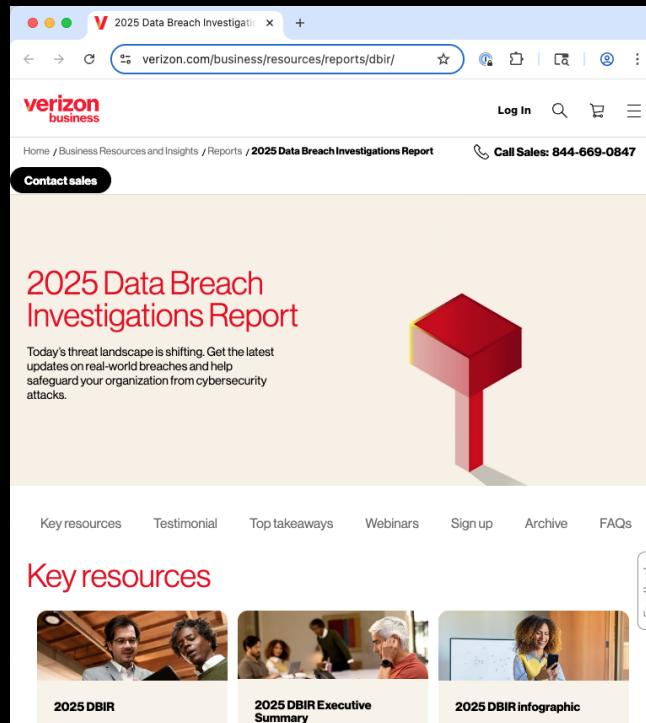


How should we protect ourselves?

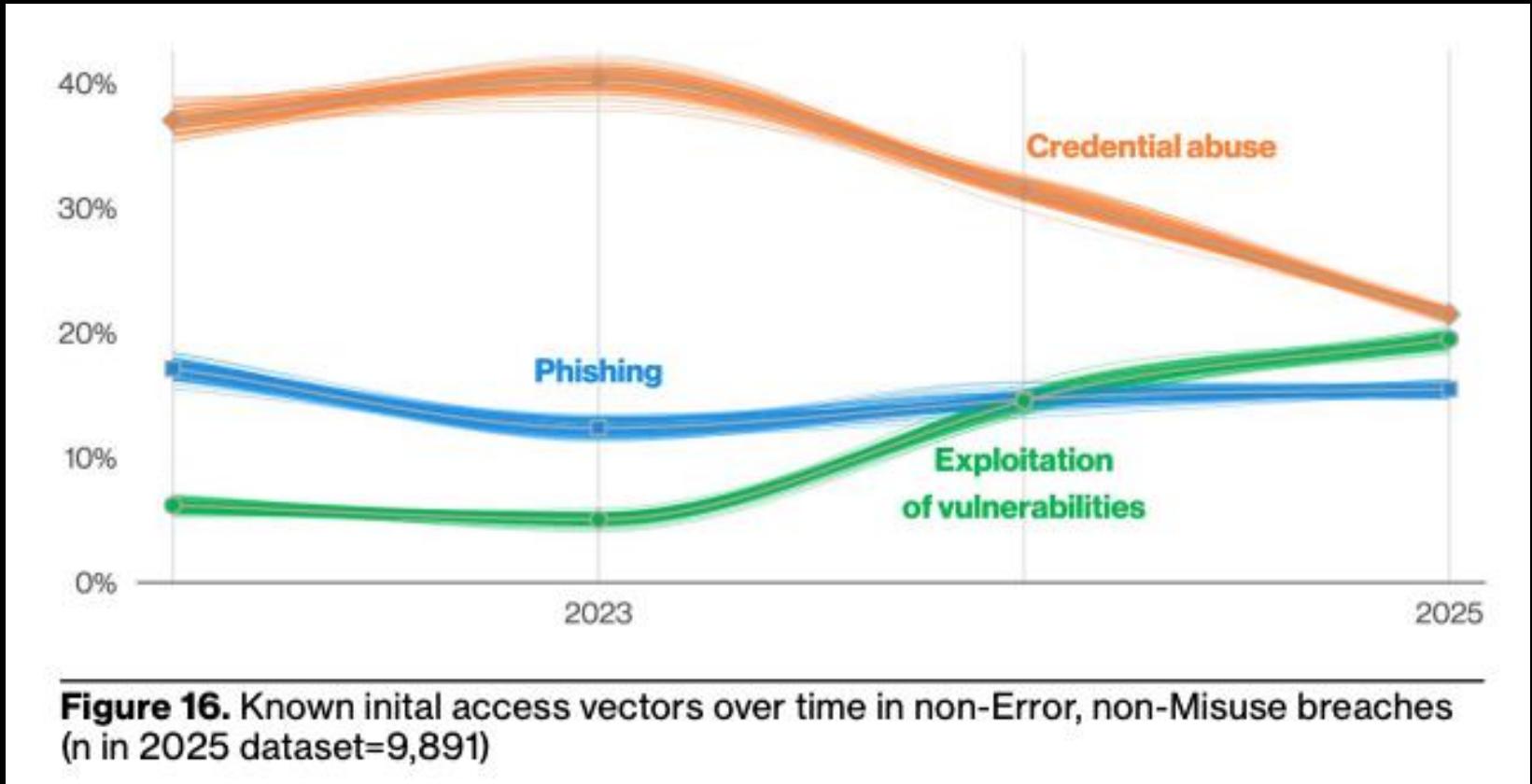
- **Prioritize** vectors of attack based on **risk**
- Work backwards from an attack chain:
Consider methods that break a link
 - Example: Dev tools to address vulnerabilities
 - Example: Patch 3p vulnerabilities quickly
 - Example: Train users to avoid the phish
- **Assess** against direct and indirect measures of effectiveness
 - Local: Experiments, proofs, arguments
 - Global: Prevalence of types of exploitation



Consider attack vectors in data breaches



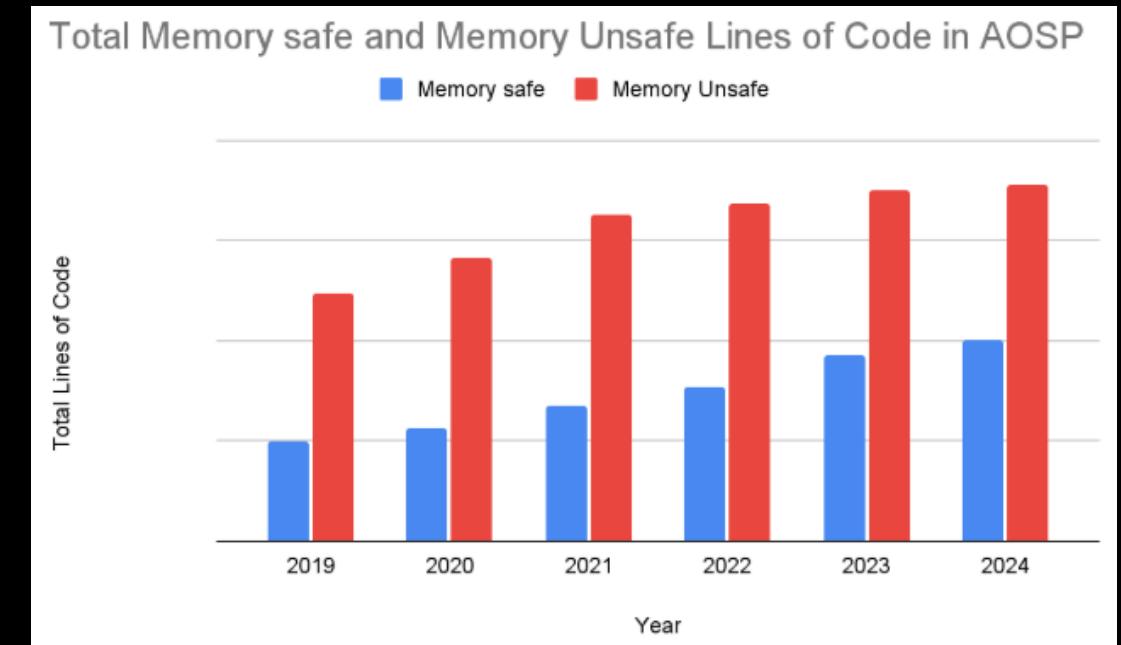
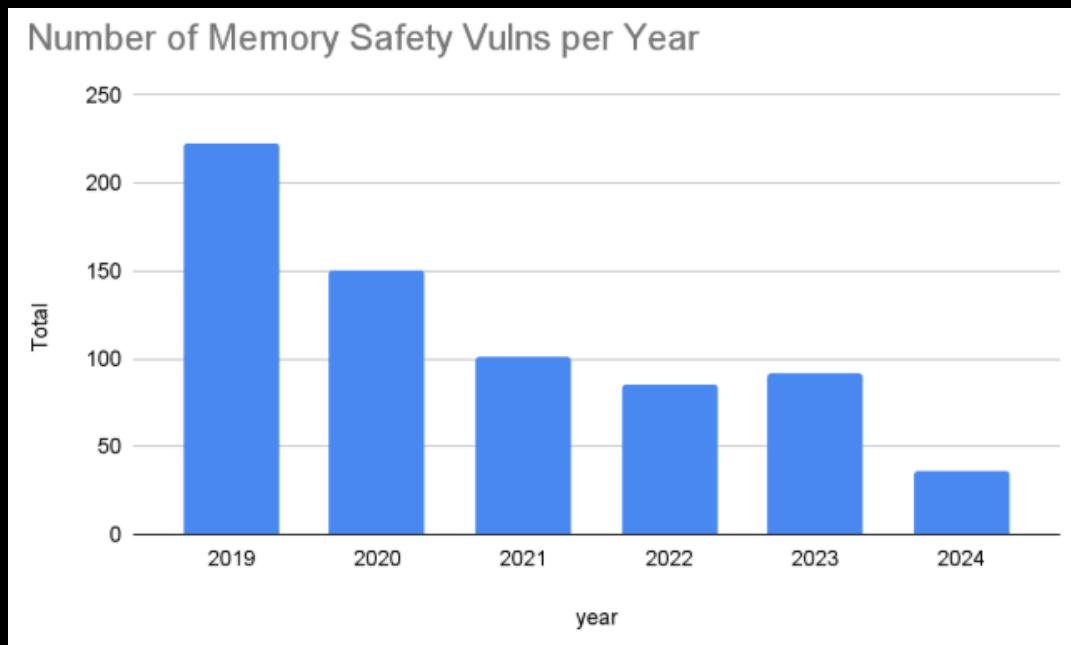
The screenshot shows the homepage of the 2025 Data Breach Investigations Report. The title '2025 Data Breach Investigations Report' is prominently displayed. Below it, a subtext reads: 'Today's threat landscape is shifting. Get the latest updates on real-world breaches and help safeguard your organization from cybersecurity attacks.' A large red 3D cube icon is on the right. The navigation bar includes links for 'Key resources', 'Testimonial', 'Top takeaways', 'Webinars', 'Sign up', 'Archive', and 'FAQs'. At the bottom, there are three thumbnail images: '2025 DBIR', '2025 DBIR Executive Summary', and '2025 DBIR infographic'.



Source: 2025 Verizon Data Breach Investigations Report

Method: Use PL that prevents vulnerabilities

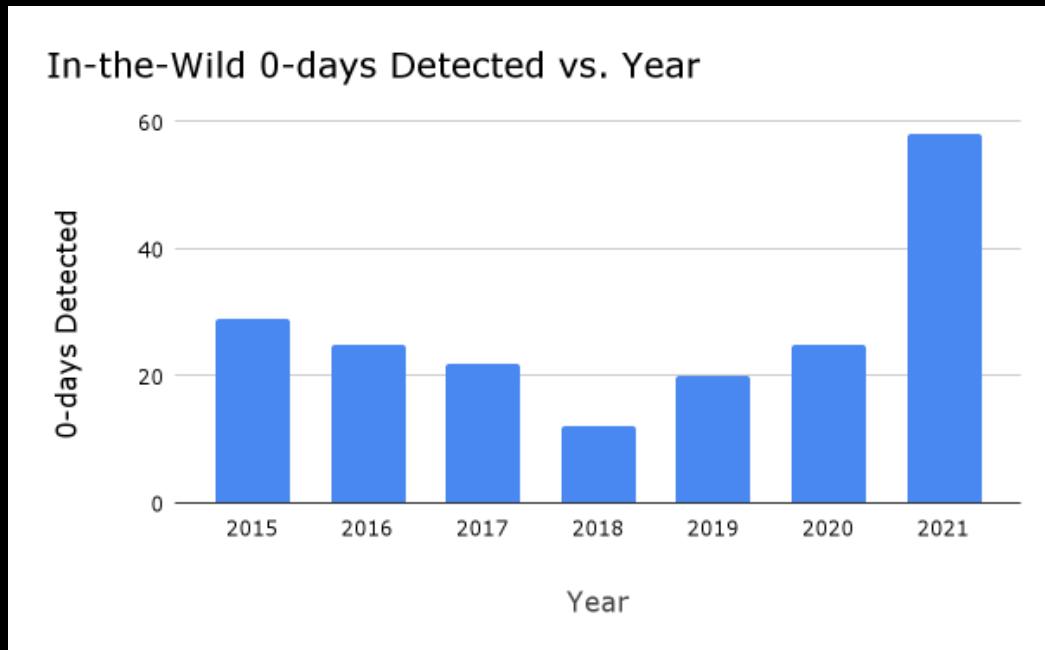
Android is writing most new code in Rust, and fixing vulns in its C/C++.
Result: A roughly exponential drop in vulnerabilities reported



Source: Google Security Blog

Method: Patch bugs faster

So: Attackers cannot keep exploiting the same vulnerabilities year after year



Source: Google Project Zero

Mandiant analyzed **138 exploited vulnerabilities** that were disclosed in 2023



70%
(97) of the vulnerabilities were first exploited as **zero-days**

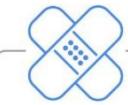


2021 & 2022



2023

We observed an **average Time-to-Exploit (TTE) of five days in 2023**, down notably from the previously observed average TTE of 32 days



Exploitation of an n-day vulnerability continues being most likely to occur before the end of the first month following the release of a patch

We continue to assess that media attention and exploit availability do not guarantee exploitation, nor are they the primary indicators that a vulnerability will be exploited

Source: Mandiant 2024 Threat Intelligence Report

Evidence: Adversaries shifting to greater use of 0-day vulnerabilities and exploiting them sooner

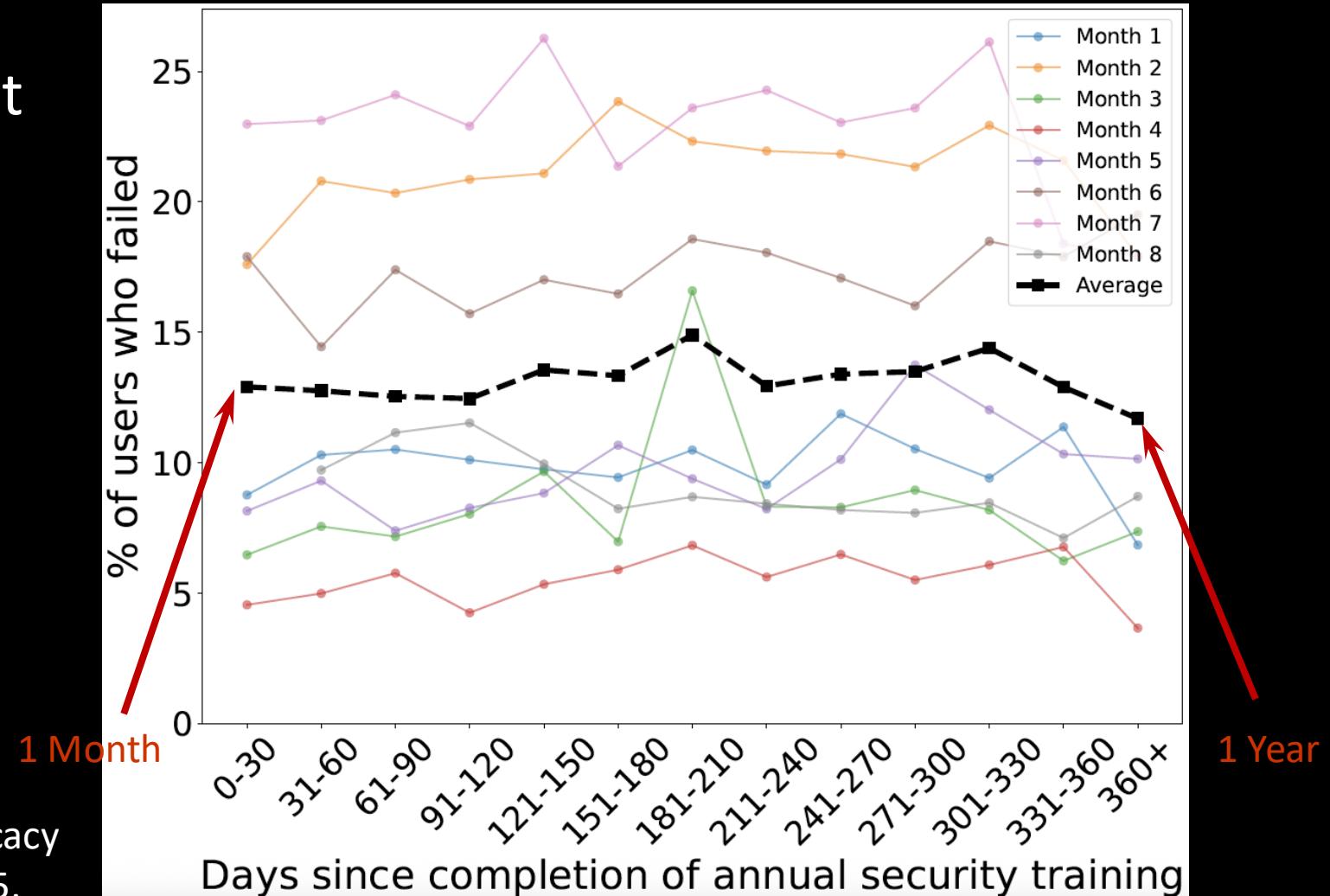
Method: Annual security awareness training

Can help address prevalent phishing attacks?

Evidence: Data and statistical models (GLME) find **no association** between:

1. how long ago a user completed training (KnowBe4) and
2. their likelihood of failing a phishing simulation

Source: Ho et al, "Understanding the efficacy of phishing training in practice." S&P 2025.



Evidence-based security

Outcomes

- Data breached,
- Vulnerabilities exploited,
- Revenue lost,
- ...



Analysis

- What are the (still) successful vectors of attack?
- Where is risk (still) greatest?
- What interventions could be deployed cost-effectively?

Intervention

- Engineering,
- Operations,
- Policy,
- Education, ...

If it's working, we should see:

- A decline in successful attacks, according to a consistent data collection system
- Updated best practices to remove demonstrably ineffective techniques, like password rotation

Course goals: You will be able to

- **Understand cybersecurity from a data-driven and economic perspective**, learning to make decisions based on empirical evidence, following good science
- **Identify key vulnerabilities and threats**, especially when considering the **impact of humans**, both when they are attack targets and when they play a role in ensuring a system's security
- **Follow a well-designed process for secure systems construction**, from threat modeling to building to testing to maintenance
- **Manage security operations** – preventing, detecting, mitigating, and recovering from incidents – and gather data to improve future posture
- **Make risk-informed decisions**: Assess designs and technologies according to how they mitigate security risk, while leveraging **insurance** and responding to **regulation**
- **Communicate effectively and with empathy** to key stakeholders about security options and recommendations

All while taking a data-informed approach



Schedule

Today – 12 Feb (weeks 1-6)

- Threat review: vulnerabilities and social engineering
- Speaking and writing well
- Empirical cybersecurity
 - Economics of cybersecurity
 - Cybersecurity as a scientific pursuit
 - Measuring and analyzing security

17 Feb – 24 Mar (weeks 6-10)

- Secure software development
 - Threat modeling
 - Secure system design
 - Programming (memory safety!)
 - Pen testing (fuzzing)
 - Supply chain, patching, vulnerability remediation

Schedule

17 Feb – 24 Mar (weeks 6-10)

- Secure software development
 - Threat modeling
 - Secure system design
 - Programming (memory safety!)
 - Pen testing (fuzzing)
 - Supply chain, patching, vulnerability remediation

26 Mar – 28 Apr (weeks 10-14)

- Security operations
 - Incident detection and response
 - Management
 - Making risk informed decisions
 - The role and activities of the CISO
- Cyber regulation and insurance

Bonus content week 10 (and throughout): Impact of AI/ML on security

Main WWW site

<https://mhicks.me/courses/cis-7000-spring2026/>

mhicks.me/courses/cis-7000-spring2026/

Secure System Engineering and Management: A Data-Driven Approach

UPenn CIS 7000, Spring 2026

By Mike Hicks in [Security Research](#)
JANUARY 1, 2026

[SYLLABUS](#) [SCHEDULE](#) [RESOURCES](#) [CANVAS](#)

About

In this course, students learn techniques for building, deploying, and maintaining secure systems. As computer security is a constantly evolving field, the course places particular emphasis on means to empirically evaluate security technology, processes, and operational practices. As security is always in support of a primary activity and resources are limited, the course also places emphasis on strong communications, using evidence and empathy to explain and collaborate on security needs. Course activities include reading and discussing technical papers and other communications; carrying out five homework projects, on technical and non-technical topics; and taking a midterm and final exam.

By the end of the course, students should be able to:

- Understand cybersecurity from a data-driven and economic perspective.
- Think like an attacker, and thereby develop high-quality threat models

Canvas site

<https://canvas.upenn.edu/courses/1911047>

The screenshot shows a Canvas course site for the course BAN_CIS-7000-003 202610. The URL in the browser is canvas.upenn.edu/courses/1911047. The course title is CIS 7000-003 202610 Secure System Engineering And Management: A Data-Driven Approach. The course description states: "In this course, students learn techniques for building, deploying, and maintaining secure systems. As computer security is a constantly evolving field, the course places particular emphasis on means to empirically evaluate security technology, processes, and operational practices. As security is always in support of a primary activity and resources are limited, the course also places emphasis on strong communications, using evidence and empathy to explain and collaborate on security needs. Course activities include reading and discussing technical papers and other communications; carrying out five homework projects, on technical and non-technical topics; and taking a midterm and final exam." The syllabus link is provided as an alternative course site: <https://mhicks.me/courses/cis-7000-spring2026/>. The site is used for assignments and grades.

canvas.upenn.edu/courses/1911047

BAN_CIS-7000-003 202610

202610 (Spring 2026)

Home

Discussions

Grades

People

Pages

Syllabus

BigBlueButton

Collaborations

Search

Help

Immersive Reader

CIS 7000-003 202610 Secure System Engineering And Management: A Data-Driven Approach

In this course, students learn techniques for building, deploying, and maintaining secure systems. As computer security is a constantly evolving field, the course places particular emphasis on means to empirically evaluate security technology, processes, and operational practices. As security is always in support of a primary activity and resources are limited, the course also places emphasis on strong communications, using evidence and empathy to explain and collaborate on security needs. Course activities include reading and discussing technical papers and other communications; carrying out five homework projects, on technical and non-technical topics; and taking a midterm and final exam.

The syllabus, readings, assignments, projects, and basically all important course information is at the publicly visible course site, <https://mhicks.me/courses/cis-7000-spring2026/>.

This Canvas site is used for turning in assignments and for keeping grades.

Graded activities

- Read and critically review research papers, other sources
- Discuss them, and course topics generally, in class
- Do 5 (solo) projects
 - Communication
 - Data analysis
 - Threat modeling
 - Fuzzing
 - SecOps
- Take 2 exams (midterm and final)

Read papers: Question, understand, improve

How to Read a Paper

S. Keshav
David R. Cheriton School of Computer Science, University of Waterloo
Waterloo, ON, Canada
keshav@uwaterloo.ca

ABSTRACT

Researchers spend a great deal of time reading research papers. However, this skill is rarely taught, leading to much wasted effort. This article outlines a practical and efficient *three-pass method* for reading research papers. I also describe how to use this method to do a literature survey.

Categories and Subject Descriptors: A.1 [Introductory and Survey]

General Terms: Documentation.

Keywords: Paper, Reading, Hints.

1. INTRODUCTION

Researchers must read papers for several reasons: to review them for a conference or a class, to keep current in their field, or for a literature survey of a new field. A typical researcher will likely spend hundreds of hours every year reading papers.

Learning to efficiently read a paper is a critical but rarely taught skill. Beginning graduate students, therefore, must learn on their own using trial and error. Students waste much effort in the process and are frequently driven to frustration.

4. Glance over the references, mentally ticking off the ones you've already read

At the end of the first pass, you should be able to answer the *five Cs*:

1. *Category*: What type of paper is this? A measurement paper? An analysis of an existing system? A description of a research prototype?
2. *Context*: Which other papers is it related to? Which theoretical bases were used to analyze the problem?
3. *Correctness*: Do the assumptions appear to be valid?
4. *Contributions*: What are the paper's main contributions?
5. *Clarity*: Is the paper well written?

Using this information, you may choose not to read further. This could be because the paper doesn't interest you, or you don't know enough about the area to understand the paper, or that the authors make invalid assumptions. The *first pass* is adequate for papers that aren't in your research area.

Good practice
for the future!



Class prep

- Read the paper(s).
Submit a 2-3
paragraph review
the day before

The screenshot shows a web browser window for a Canvas assignment. The title bar reads "Reading assignment, Jan 22" and the URL is "canvas.upenn.edu/courses/1911047/assignments/14299929". The left sidebar has a "Courses" section with one item: "BAN_CIS-7000-003 202610". Below it are links for "Home", "Assignments" (which is the active tab), "Discussions", "Grades", "People", "Pages", "Syllabus", "BigBlueButton", "Collaborations", and "Search". The main content area is titled "Reading assignment, Jan 22" and shows the following details: "Due Jan 21 by 11:59pm", "Points 5", "Submitting a text entry box or a file upload", and "File Types pdf, docx, and txt". Below this, instructions say "Read and submit a review of" and list a paper by Ho, Grant, et al. titled "Understanding the efficacy of phishing training in practice. 2025 IEEE Symposium on Security and Privacy (SP). IEEE, 2025.". It also says "Your review should be 2-3 paragraphs. Please see the syllabus for instructions on how to write a good review." At the bottom is a rich text editor with "Text Entry" selected, and a toolbar with "Edit", "View", "Insert", "Format", "Tools", "Table", "12pt", "Paragraph", "B", "I", "U", "A", "Text", "T²", and a "More" button.

Personnel



Professor in CIS
Director of Schlein Center for Cybersecurity



Teaching assistant
PhD student in CIS, focus on cybersecurity

About me

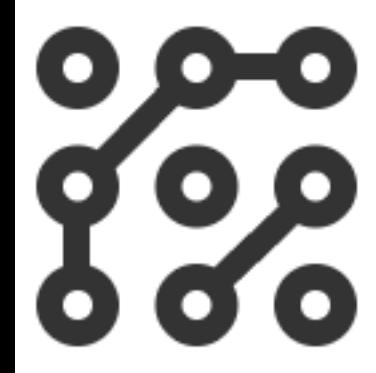
- Prof (2002-present): Research in **Software Security**, Programming Languages, Software Engineering, Usability, Cryptography
- Startup (2018-2021): Building tools for secure software development
 - Binary analysis
 - Migration to memory-safe C
- AWS (2022-2025)
 - Cedar authorization language
 - Fuzzing/automated test generation
 - Formal/mechanized proofs of security

A graphic featuring the Cedar logo, which is a stylized 'F' shape composed of three bars, set against a circular gradient background transitioning from yellow to blue.

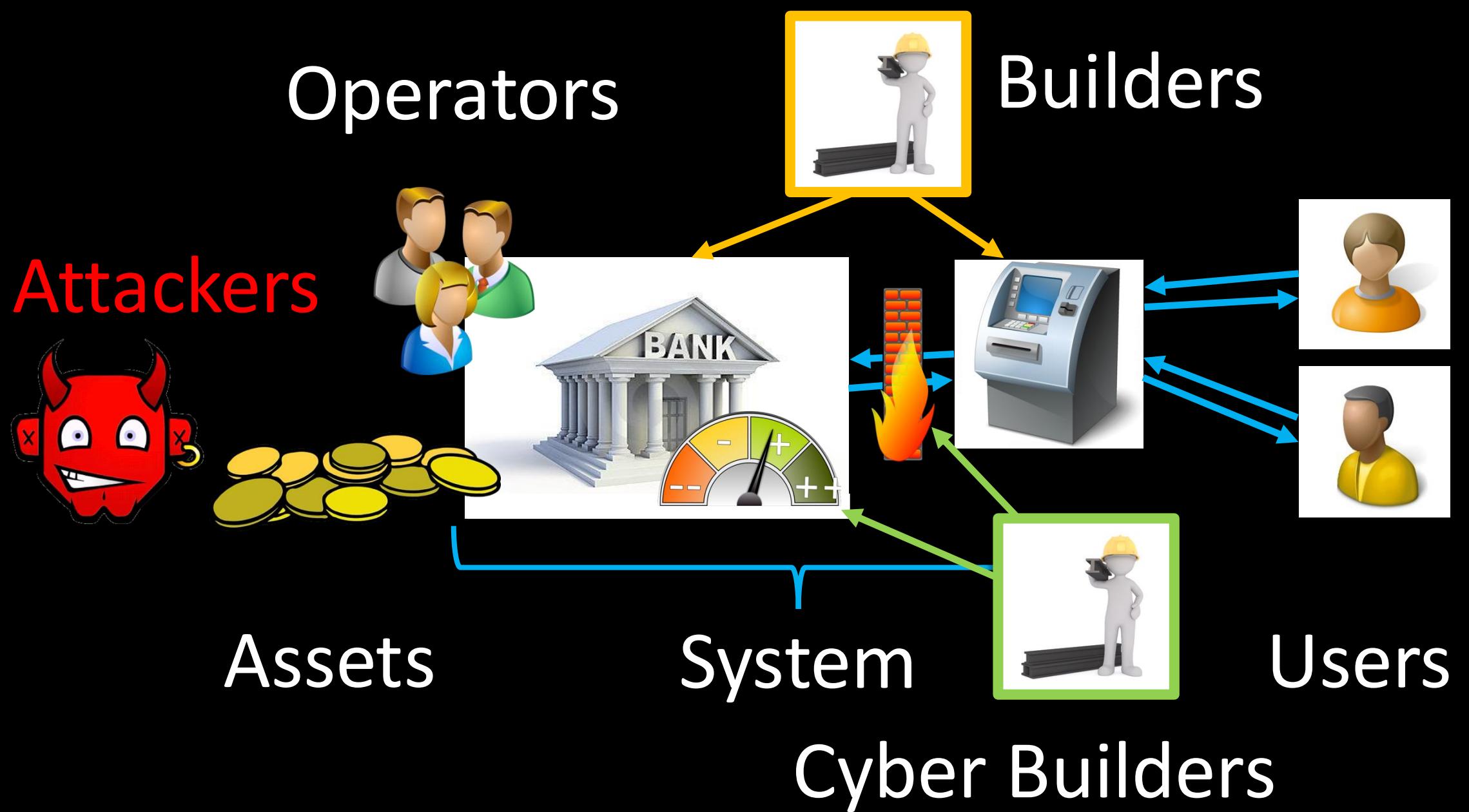
Cedar: a new authorization language
Focuses on centralized decision-making

Powers **Amazon Verified Permissions** and **AWS Verified Access**
Powers **StrongDM** and **Common Fate** access solutions

Open source at
<https://github.com/cedar-policy>

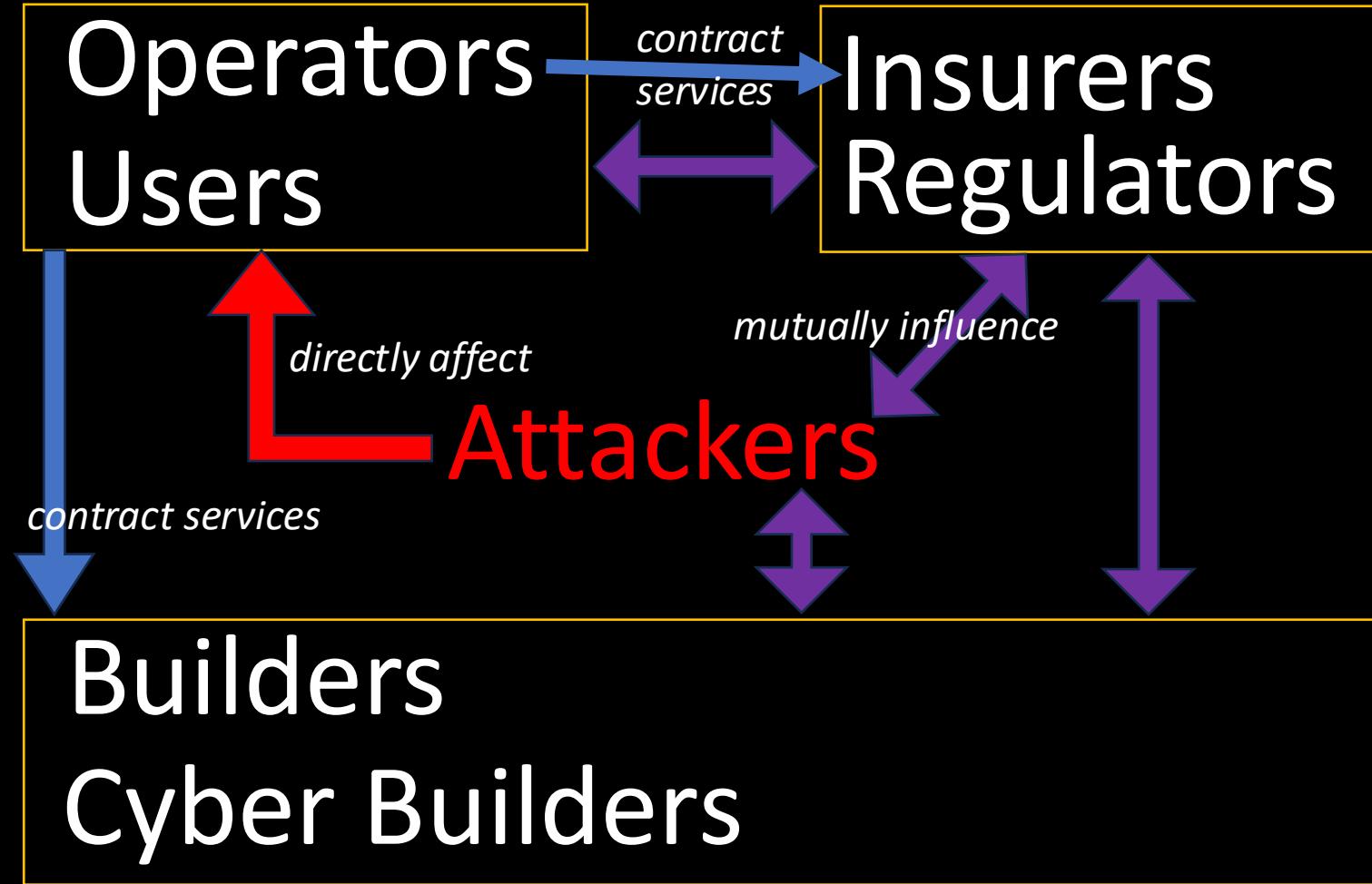


Course overview



Operators
Users





Consider:

- Relationships induce incentives
- (Cyber)builders are users and operators too!

Attackers

- Overwhelming reason for attacks: Cybercrime
 - But also: national-state activities, such as espionage and cyber-war
- Value proposition: Is the expected cost of developing and carrying out the attack worth the expected reward?
 - Costs and benefits are both monetary and non-monetary
 - As the world has become more cyber-enabled, the rewards have increased
 - But defenses have made **carrying out attacks much harder**, too!

Ukraine power grid attack (2015)

In the Ukraine power grid cyber attack,

- **spear-fishing emails**,
- an **exploit kit targeting vulnerabilities**,
- the KillDisk, a destructive **data-wiping utility**, and
- an **SSH backdoor** to maintain persistent access,

were used in tandem to successfully break into the system.

In the second step of the same attack, **malicious firmware** developed based on domain knowledge collected from the distribution management system and was tested by the **simulated power grid system**, was uploaded to the system and to attack the ICS components.

Cybercriminal Value Chain Model

Systematically Understanding the Cyber Attack Business:
A Survey

KEMAN HUANG, MICHAEL SIEGEL, and STUART MADNICK,
Massachusetts Institute of Technology

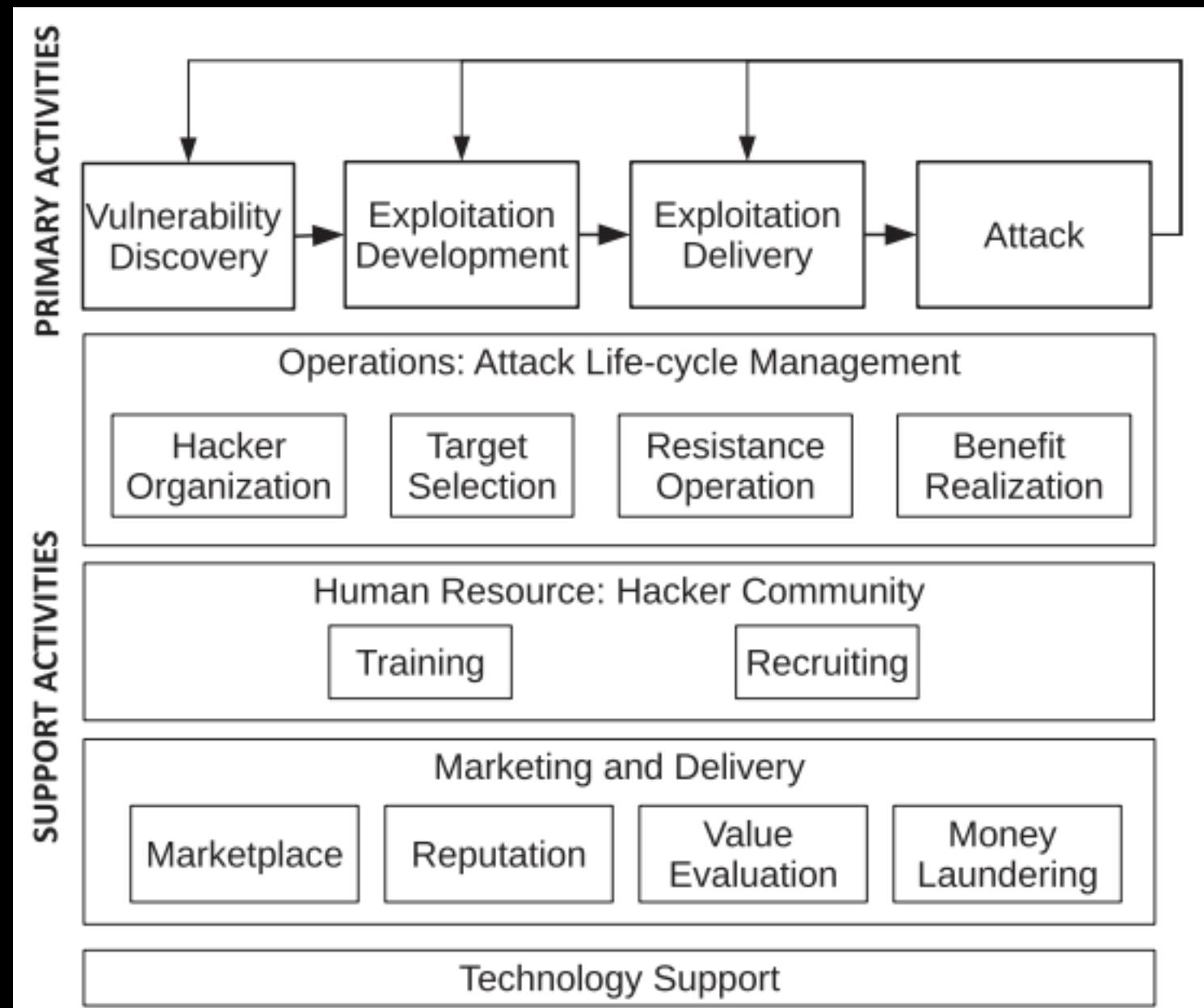
Cyber attacks are increasingly menacing businesses. Based on the literature review and publicly available reports, this paper proposes a framework for understanding the cyber attack business in a systematic way. Understanding the specialization, commercialization, and cooperation for cyber attacks helps us to identify 24 key value-added activities and their relations. These can be defined as a "value chain" for use in a cyber attack. This framework can be used to identify the key activities, commercialization, and cooperation for cyber attacks. Use examples are provided showing how this framework can help to build a more cyber immune system, like targeting cybercrime control-points and assigning defense responsibilities to encourage collaboration.

CCS Concepts: • Social and professional topics → Computing and business. Socio-technical systems; Computer crime; • Security and privacy → Social aspects of security and privacy; Systems security; Social network security and privacy.

Additional key words: • Cyber attack business, cyber crime, value chain model, cyber-crime-as-a-service, hacking innovation, control point, sharing responsibility

ACM Reference format:

Keman Huang, Michael Siegel, and Stuart Madnick. 2018. Systematically Understanding the Cyber Attack Business: A Survey. *ACM Comput. Surv.* 51, 4, Article 70 (July 2018), 36 pages.
<https://doi.org/10.1145/3199674>



Operators

Attackers



Assets

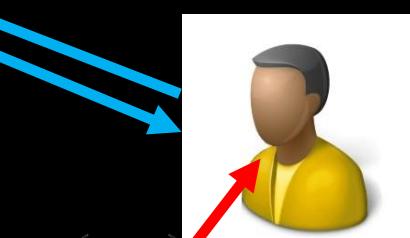
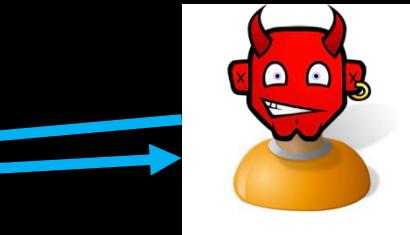


Builders



System

Cyber Builders



Introduction - OWASP Top 10 x + Gemini

owasp.org/Top10/2025/0x00_2025-Introduction/

Attack methods

INTRODUCTION

- About OWASP
- What are Application Security Risks?
- Establishing a Modern Application Security Program
- Top 10:2025 List
- A01 Broken Access Control
- A02 Security Misconfiguration
- A03 Software Supply Chain Failures
- A04 Cryptographic Failures
- A05 Injection
- A06 Insecure Design
- A07 Authentication Failures
- A08 Software or Data Integrity Failures
- A09 Security Logging and Alerting Failures
- A10 Mishandling of Exceptional Conditions
- Next Steps

OWASP

TOP 10

The Ten Most Critical Web Application Security Risks

Introduction

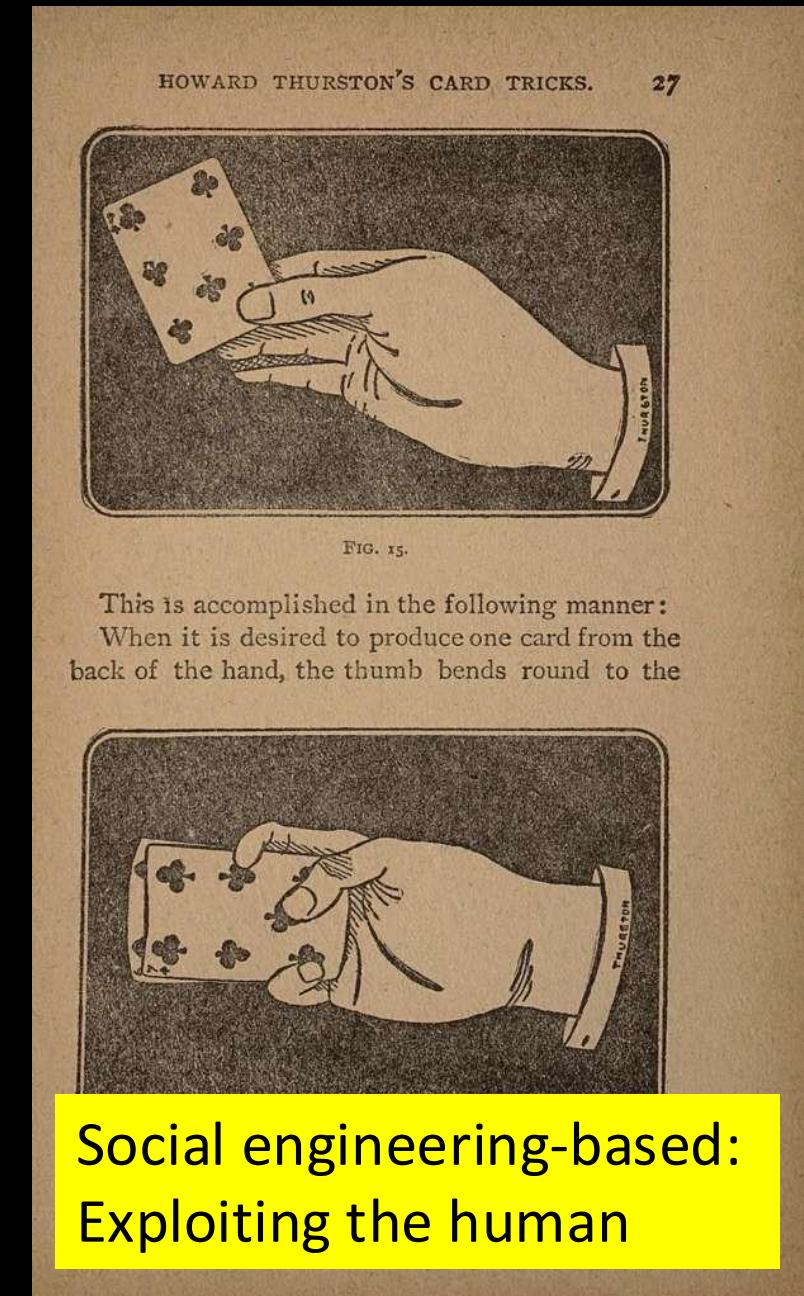
Welcome to the 8th installment of the OWASP Top Ten!

A huge thank you to everyone who contributed data and perspectives in the survey. Without you, this installment would not have been possible. **THANK YOU!**

Introducing the OWASP Top 10:2025

Vulnerability based: Exploiting design and implementation flaws

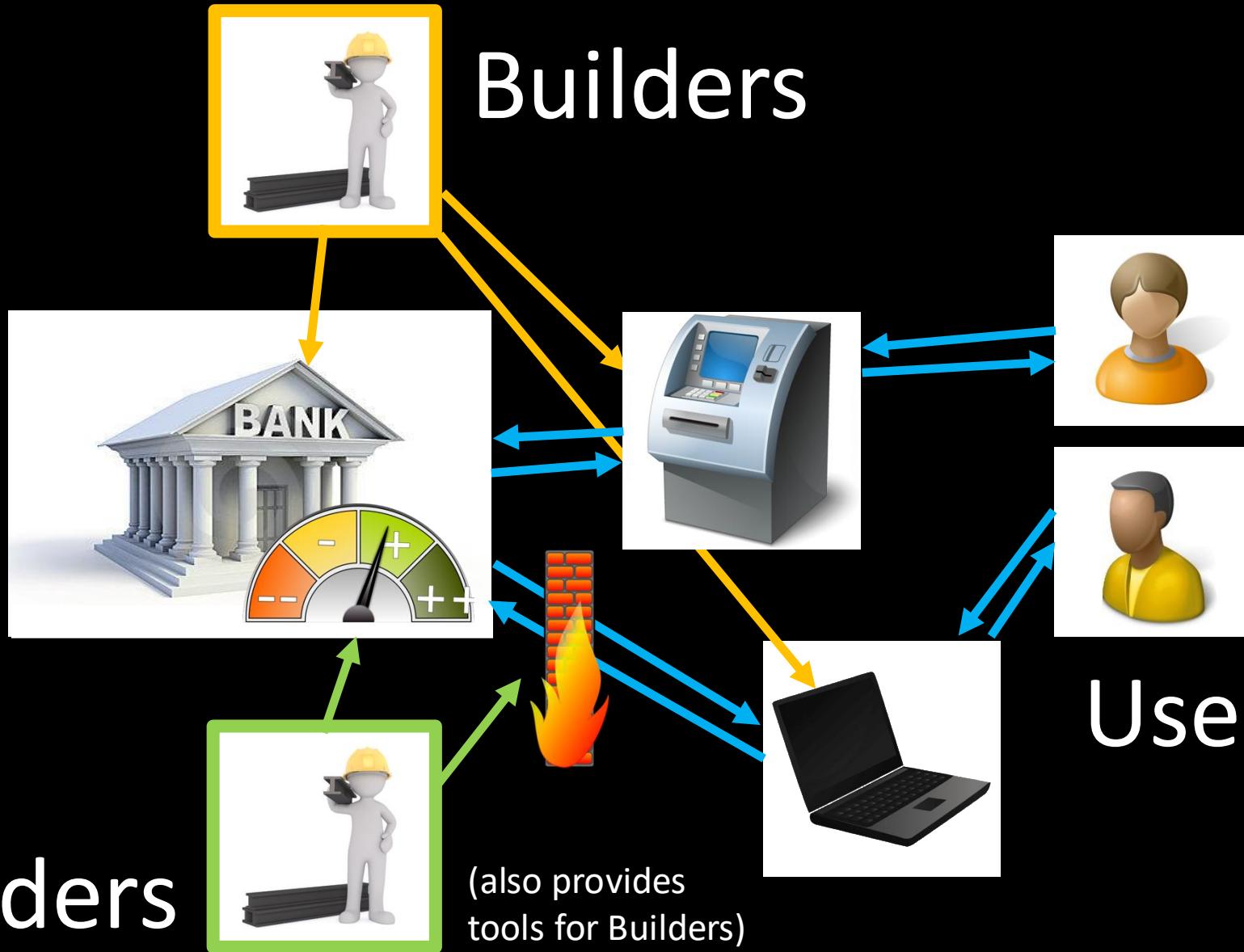
• A05:2025 - Injection



Operators

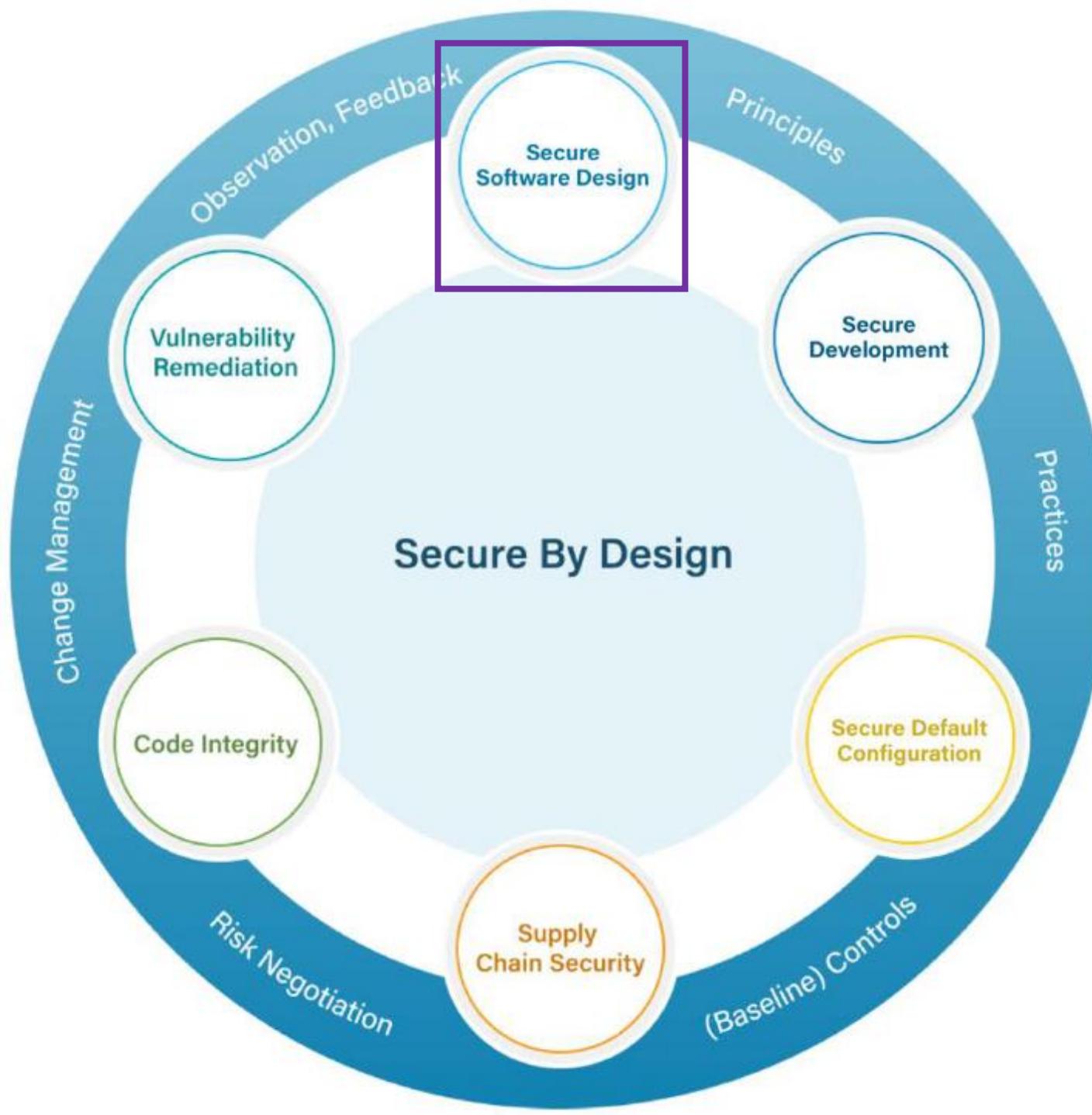


Cyber Builders



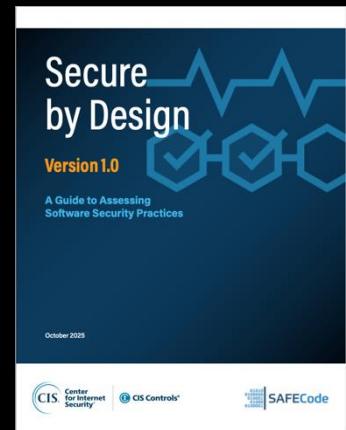
Builders

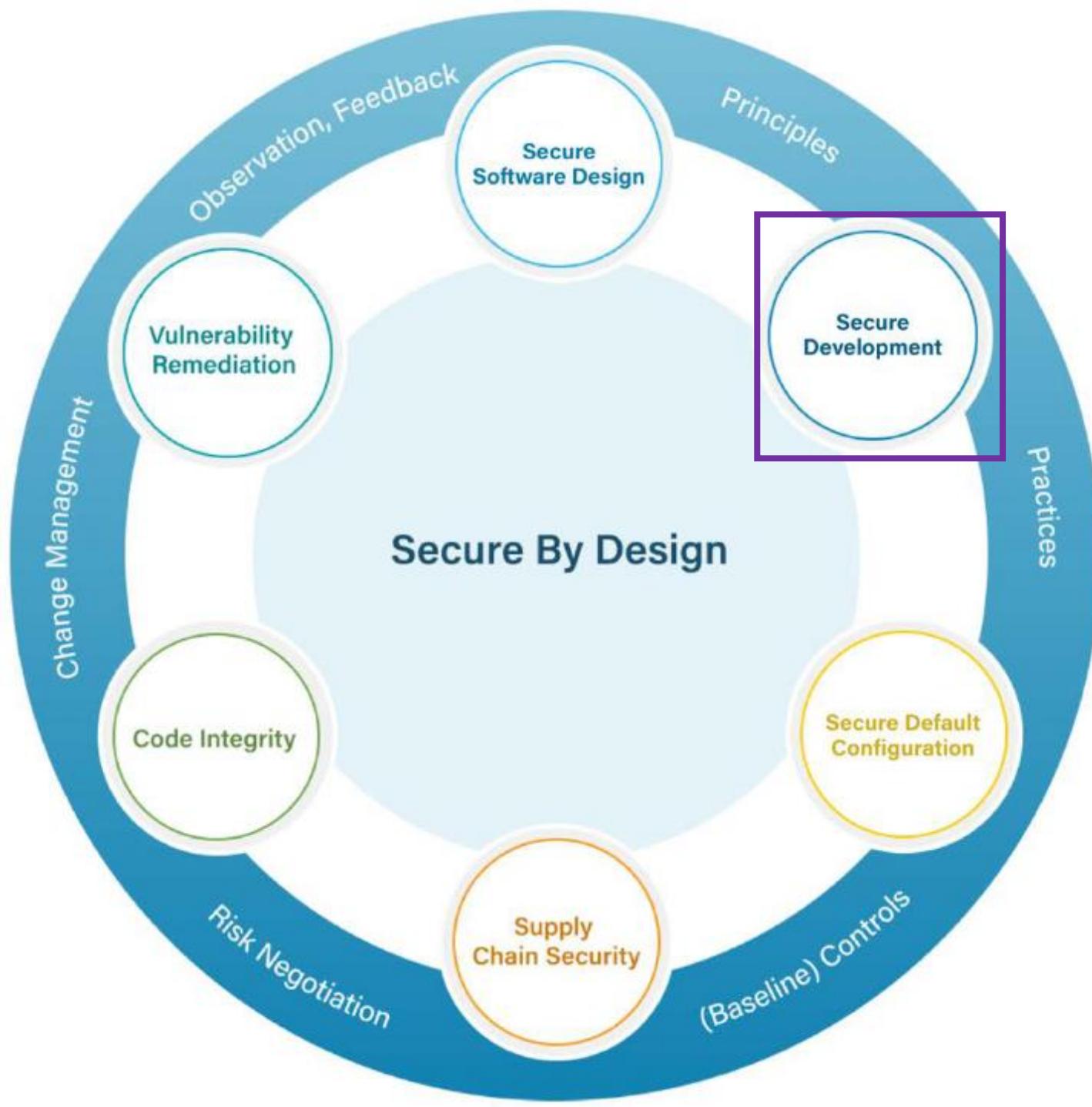
- Create bespoke (first-party) software and services ...
 - Developers within a bank, e.g., Capitol One
- ... and commodity (third party) software or services
 - Software: Android OS, Linux, Google Chrome, Microsoft Word, ...
 - Services: AWS, Azure, Workday, Google Suite, ...
- Responsible for the product, and its security
 - Often rely on collaborating dev and security engineering teams



Builders

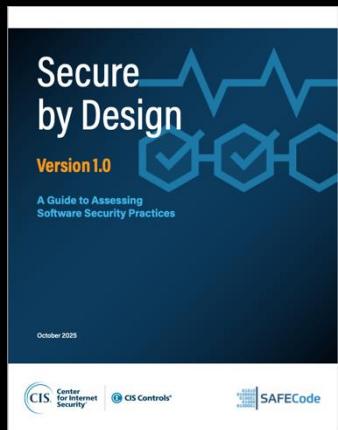
- Threat modeling
- Secure architectural design

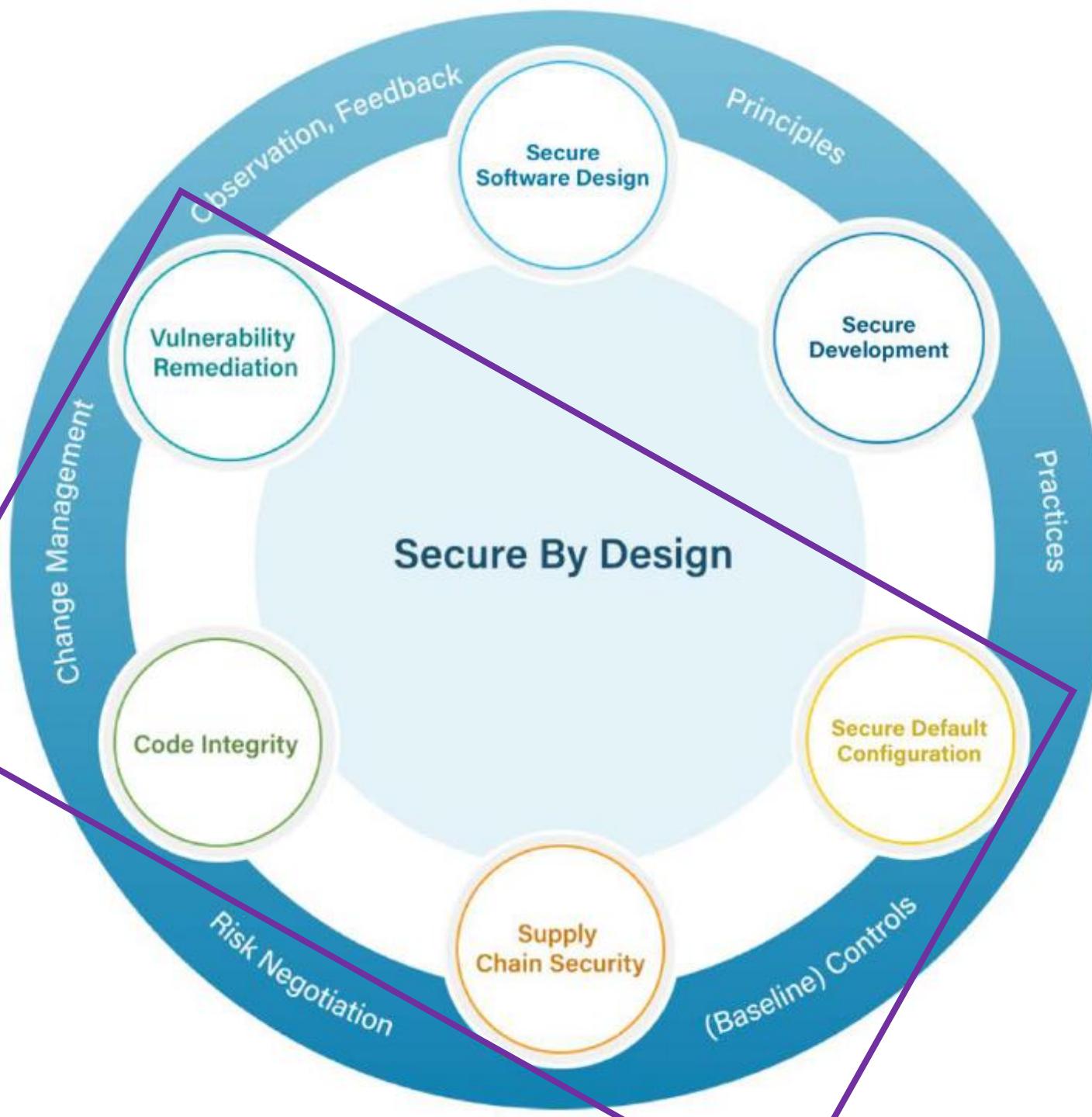




Builders

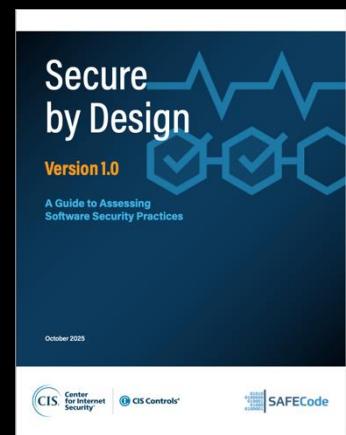
- Threat modeling
- Secure architectural design
- Secure programming
- Security testing (e.g., fuzzing)





Builders

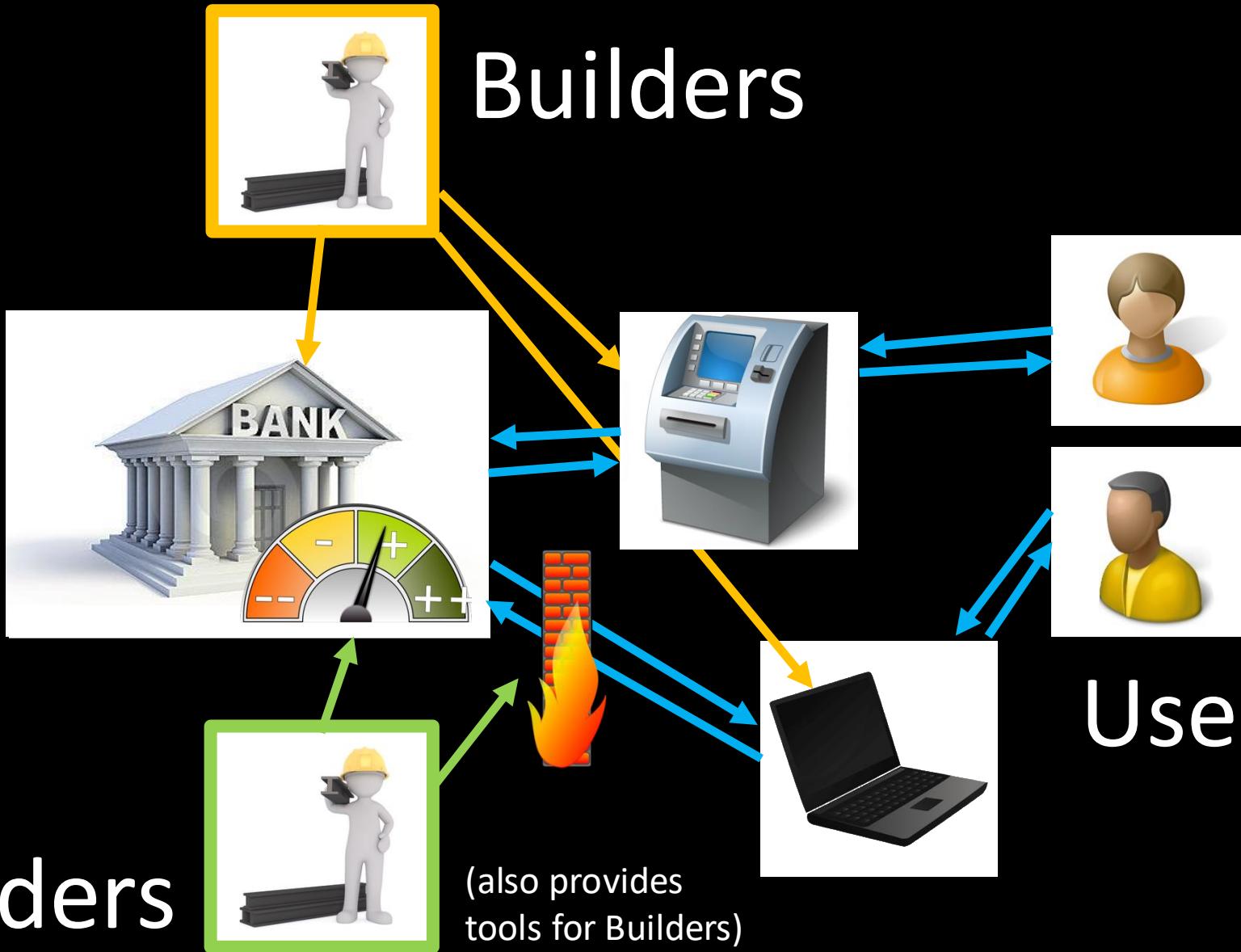
- Threat modeling
- Secure architectural design
- Secure programming
- Security testing (e.g., fuzzing)
- Secure deployment and management



Operators



Cyber Builders



Builders

Users

Users

- Target (direct or indirect) of attackers
- Participant in system security
 - Setting passwords, setting a security policy, not clicking phishing links, ...
- ... but not necessarily motivated or capable
 - May share or reuse passwords, set over-permissive policies, click suspicious links, ignore security training, ...

Passwords: Security v. memorability

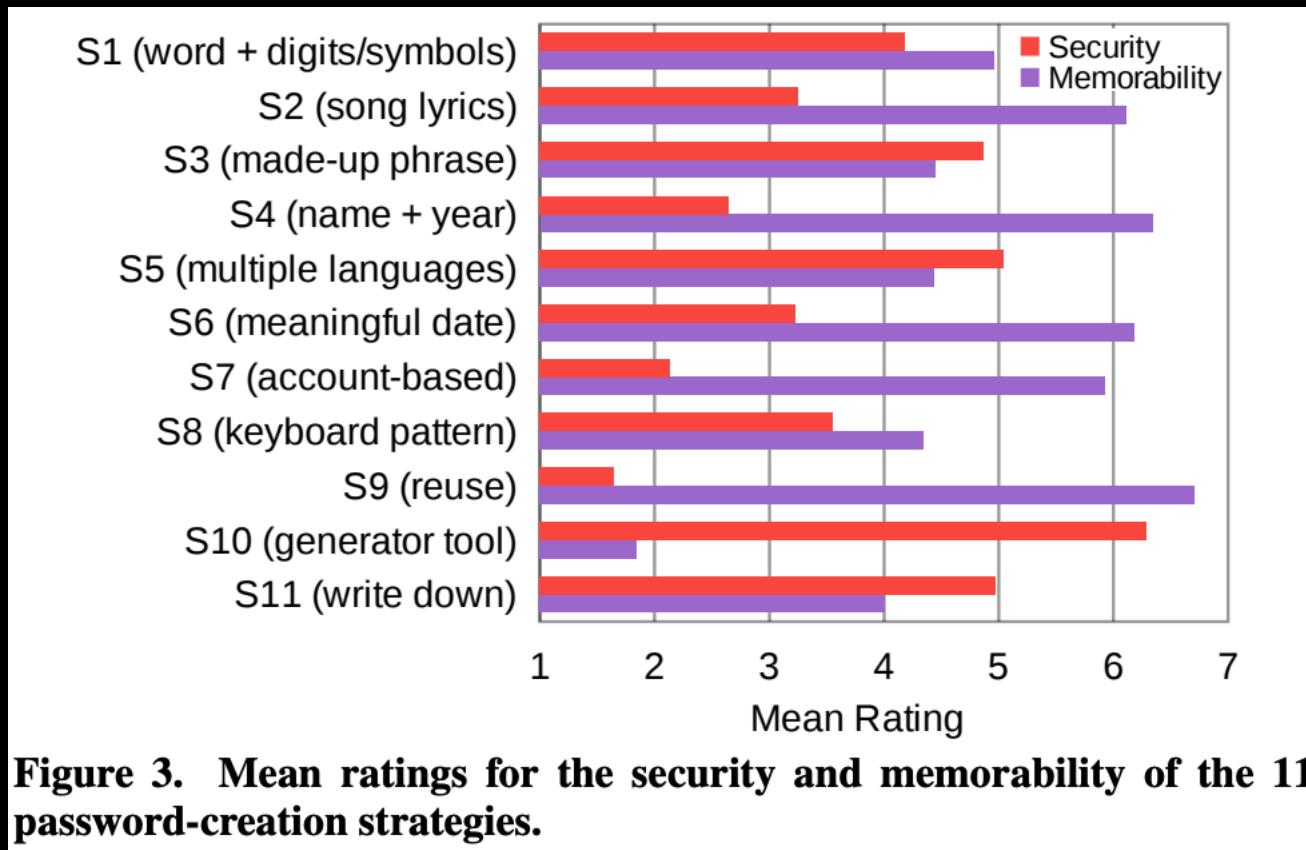


Figure 3. Mean ratings for the security and memorability of the 11 password-creation strategies.

Do Users' Perceptions of Password Security Match Reality?

Blase Ur, Jonathan Bees¹, Sean M. Segreti, Lujo Bauer, Nicolas Christin, Lorrie Faith Cranor
¹Carnegie Mellon University, ²The Pennsylvania State University
(bur, ssegreti, lbauer, nicolas, lorrie)@cmu.edu, jfb5406@psu.edu

ABSTRACT
Although many users create predictable passwords, the extent to which they believe these passwords are secure is not well understood. We investigate the relationship between users' perceptions of the strength of specific passwords and their actual strength. In the first task, we ask participants to rate the comparative security of carefully juxtaposed pairs of passwords, as well as the security and memorability of 11 common password-creation strategies. Participants had serious misconceptions about the impact of having passwords on common phrases and keyboard patterns on the security of their words. However, in most other cases, participants' perceptions of what characteristics make a password secure were consistent with its actual strength.

We find large variance in participants' perceptions of how passwords may be attacked, potentially explaining why users sometimes choose to use predictable passwords. We conclude with design directions for helping users make better passwords.

chosen to exhibit particular characteristics, as well as common strategies for password creation and management. We present four tasks that help us understand why users are silent to a variety of large-scale password-guessing attacks. In the first of four tasks, we showed participants 25 pairs of passwords differing in specific characteristics (e.g., appearing a digit, or being a common word or name). We asked participants to rate which password was more secure, if any, and to justify their rating in free text. In the second and third tasks, we asked participants to rate the security and memorability of 11 common password-creation strategies from the well-studied breach of the website RockYou [72], as well as descriptions of common password-creation strategies. We then asked participants to rate the security and memorability of each password or strategy. In the fourth task, we had participants articulate their model of password crackers and how they believed crackers attack passwords.

We observed some serious misconceptions about password security. Many participants overestimated the benefits of including digits, as opposed to other characters, in a password. Many participants believed that using common keyboard patterns or building a password around common keyboard patterns and common phrases. In most other cases, however, participants' perceptions of what characteristics make a password more secure matched the performance of today's password-cracking tools. This result calls into question why users often fail to follow best practices for password creation and management.

However, most participants displayed an unrealistic mental model of attackers, which may prevent them from fully accounting for the actual threat of password cracking tools.

Although much has been written to focus on text passwords in recent years, our study is the first to specifically focus on users' perceptions of security. The main outcome of our work is to highlight the need for better tools that help users both make stronger passwords and better understand the implications of their password-creation decisions.

BACKGROUND AND RELATED WORK
In this paper, we report on a 160-participant study of users' perceptions of password security. Participants provided their perceptions about the security and memorability of passwords. We then discuss the actual threats to password security and approaches to measuring password strength.

Users' Perceptions of Security
Hundreds of research studies have been conducted at the gen-

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Password reuse: Vector of attack

- Guessed 32% of passwords in historical DB by leveraging reuse
 - As compared to 6.5% without considering reuse
 - 35.5% of valid guesses were for current passwords
- Of those guessed by reuse
 - 54.7% were verbatim reuse, vs. 45.3% based on tweaks
- Vulnerability is real
 - Some historical observed exploits seemed to coincide with data breaches
 - Passwords were vulnerable for long after a breach (median of 5 years)

A Two-Decade Retrospective Analysis of a University's Vulnerability to Attacks Exploiting Reused Passwords
Alexandra Nissenoff^{†,‡}, Maximilian Golla^{†,‡}, Miranda Wei^{†*}, Juliette Hainline[†], Hayley Szzymanek[†], Annika Braun[†], Annika Hildebrandt[†], Blair Christensen[‡], David Langenberg[‡], Blaise Ur[‡]
† University of Chicago, * Carnegie Mellon University, [‡] Max Planck Institute for Security and Privacy, * University of Washington

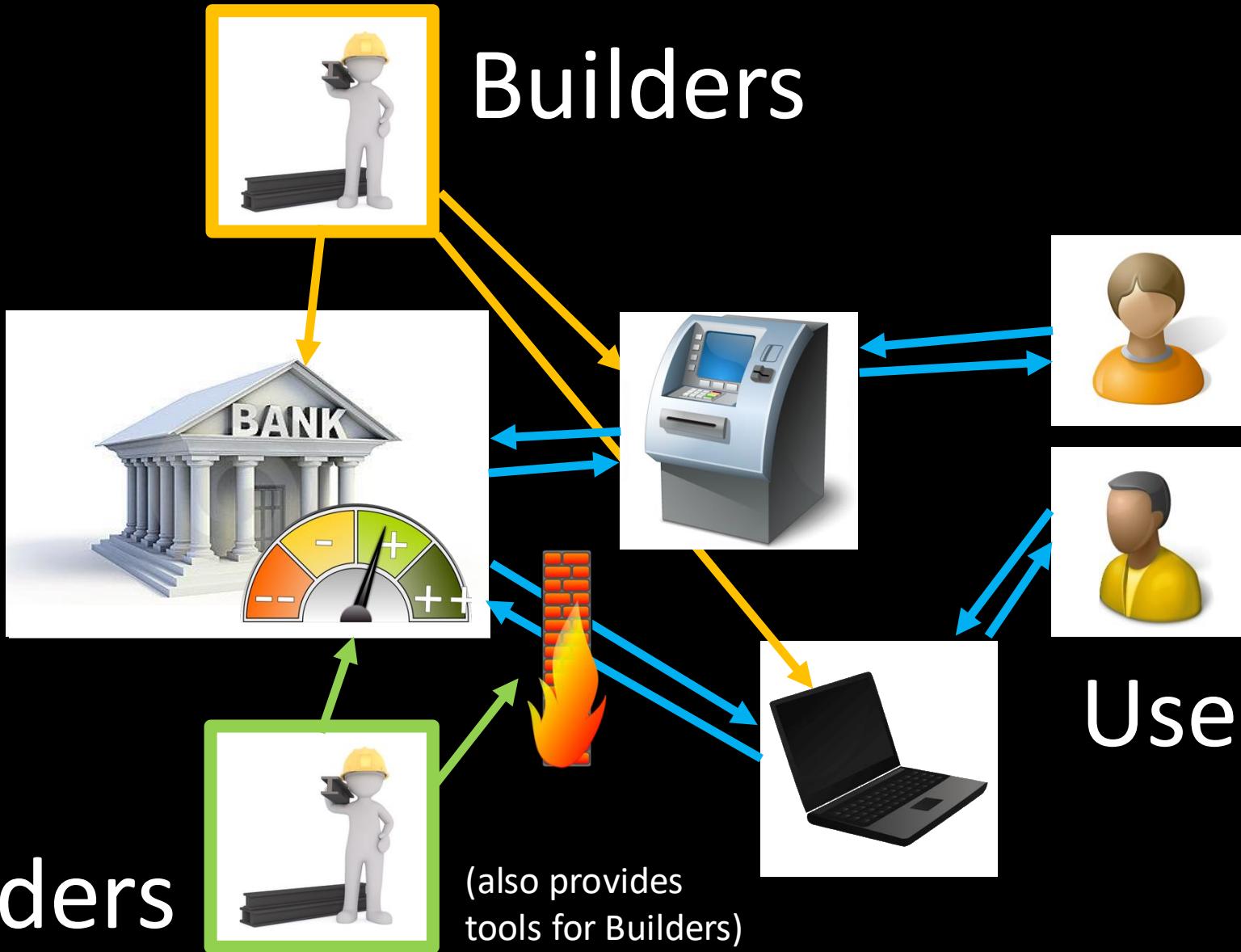
Abstract
Credential-guessing attacks often exploit reused passwords that were reused across a user's lifetime accounts. To learn how organizations better protect users, we retrospectively analyzed our university's vulnerability to credential-guessing attacks across twenty years. Given a list of university usernames, we searched for matches in both data breaches from hundreds of websites and in data from our university's own database. After cracking hashed passwords and tweaking guesses, we successfully guessed passwords for 32.0% of accounts matched to a university account in a data breach, as well as 6.7% of accounts with the same domain name (e.g., `user@domain`) matched. Many of these accounts remained vulnerable for years after the breached data was leaked, and passwords found within the breached data were reused in later breaches. We have exposed (i.e., suspicious account activity was observed) over 70 different data breaches and various user accounts, suggesting that the university's current password policy is not effective. In surveys of the users whose passwords we guessed, many users were unaware of the risks to their university account or that their credentials had been breached. The analysis of password reuse in our university provides pragmatic advice for organizations to protect accounts.

1 Introduction
Despite their disadvantages, passwords remain widely used for authentication [7]. Organizations must protect against large-scale attacks on users' passwords. An adversary may leverage **reused passwords** when the same individual signs into multiple services for different entities at the same time. If any one of these services suffers a data breach, attackers typically try to log into another service using the same email address. This is a common attack vector for password reuse [16].
Despite prior work, many questions remain for system administrators trying to protect their organization from attacks exploiting reused passwords. For what amount of time are accounts vulnerable? Out of hundreds of data breaches, how often is it to access for reuse? Should defense-in-depth require users to change their password? Is it sufficient to look for matching user names, or should they also search for matching email addresses? How often do attackers also search for exploited reused passwords, and what factors

Operators



Cyber Builders



Builders

Users

Operators

- Manage and operate systems for a user community
 - Examples: Companies that have an online presence, nonprofits such as universities and social services, and on-line service providers like Workday
 - In addition to core services/systems they may provide, they maintain internal network, email, personnel and financial records, etc.
- Ultimately responsible for cybersecurity: prevention, detection, mitigation, response, recovery
 - Many technologies for these. Challenge: How to decide which to use in an evidence-based manner?

A naïve model relating loss to security level

- Simple regression (blue line): more security implies more losses?!
- Problem: Confounding variables (especially threat level)

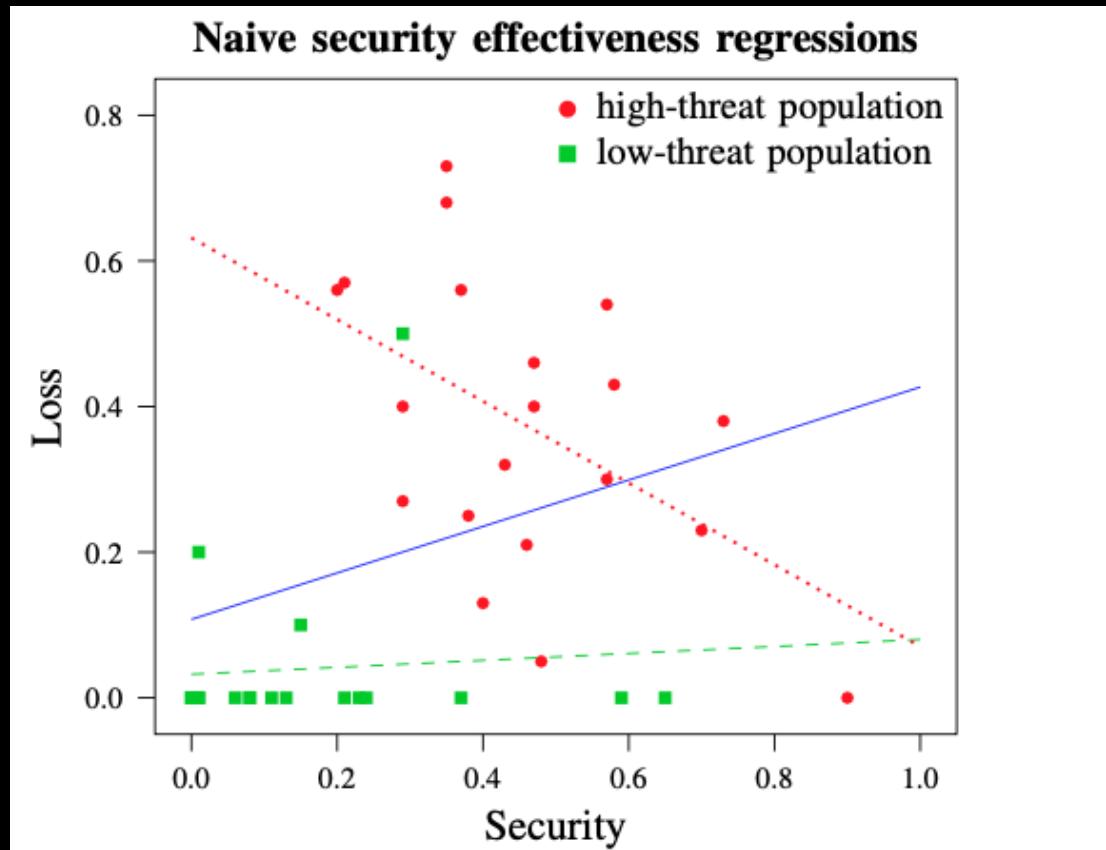
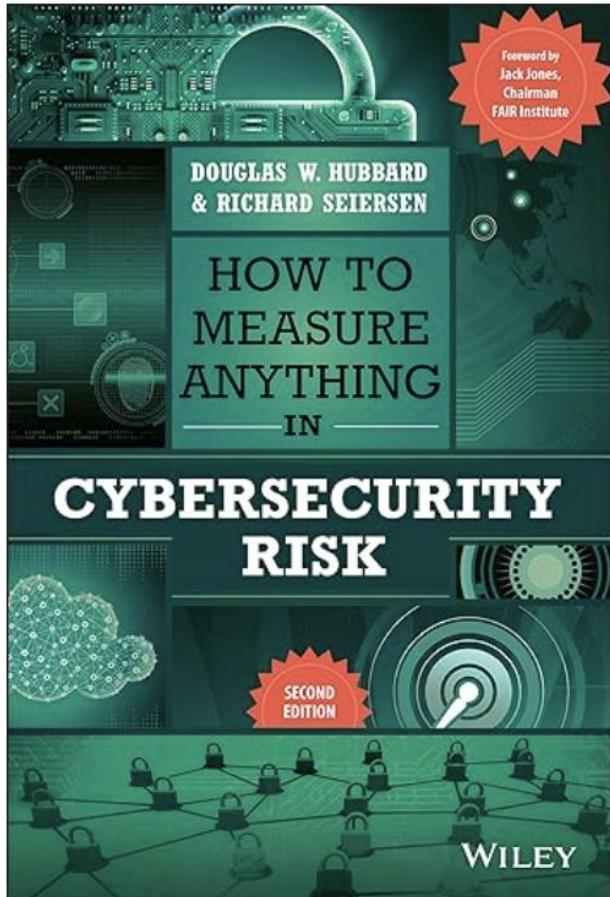


Fig. 1. The solid blue line fails to account for threat level, which may lead the high-threat population to under estimate the effectiveness of security.



How to Measure Anything in Cybersecurity Risk 2nd



Edition

by [Douglas W. Hubbard](#) (Author), [Richard Seiersen](#) (Author)

4.5  88 ratings

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A start-to-finish guide for realistically measuring cybersecurity risk

In the newly revised *How to Measure Anything in Cybersecurity Risk, Second Edition*, a pioneering information security professional and a leader in quantitative analysis methods delivers yet another eye-opening text applying the quantitative language of risk analysis to cybersecurity. In the book, the authors demonstrate how to quantify uncertainty and shed light on how to measure seemingly intangible goals. It's a practical guide to improving risk assessment with a straightforward and simple framework.

Advanced methods and detailed advice for a variety of use cases round out the book, which also includes:

- A new "Rapid Risk Audit" for a first quick quantitative risk assessment.
- New research on the real impact of reputation damage

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		Negligible	Minor	Moderate	Critical	Catastrophic
Likelihood	1	2	3	4	5	
	Frequent	5	Medium	Medium	High	High
	Likely	4	Medium	Medium	Medium	High
	Occasional	3	Low	Medium	Medium	High
	Seldom	2	Low	Low	Medium	Medium
	Improbable	1	Low	Low	Low	Medium

FIGURE 1.1 The Familiar Risk Matrix (aka Heat Map or Risk Map)

with other portfolios. The aggregation process is typically some form of invented mathematics unfamiliar to actuaries, statisticians, and mathematicians. 50% of respondents plot risks on a two-dimensional matrix. In

Just over 50% of respondents plot risks on a two-dimensional matrix. In this approach, "likelihood" and "impact" will be rated subjectively, perhaps on a 1 to 5 scale, and those two values will be used to plot a particular risk on a matrix (variously called a "risk matrix," "heat map," "risk map," etc.). The matrix—similar to the one shown in Figure 1.1—is then often further divided into sections of low, medium, and high risk. Events with high likelihood and high impact would be in the upper-right "high risk" corner, while those with low likelihood and low impact would be in the opposite "low risk" corner. The idea is that the higher the score, the more important something is and the sooner you should address it. You may intuitively think such an approach is reasonable, and if you thought so, you would be in good company.

Various versions of scores and risk maps are endorsed and promoted by several major organizations, standards, and frameworks such as the National Institute of Standards and Technology (NIST), the International Standards Organization (ISO), MITRE.org, and the Open Web Application Security Project (OWASP). Most organizations with a cybersecurity function claim at least one of these as part of their framework for assessing risk. In fact, most major software organizations such as Oracle, Microsoft, and Adobe rate their vulnerabilities using a NIST-supported scoring system called the "Common Vulnerability Scoring System" (CVSS). Many security solutions also include CVSS ratings, be it for vulnerability and/or attack related. While the control recommendations made by many of these frameworks are good,

it's how we are guided to prioritize risk management on an enterprise scale that is amplifying risk.

Literally hundreds of security vendors and even standards bodies have come to adopt some form of scoring system including the risk matrix. Indeed, scoring approaches and risk matrices are at the core of the security industry's risk management approaches.

In all cases, they are based on the idea that such methods are beneficial to some degree. That is, they are assumed to be at least an improvement over not using such a method. As one of the standards organizations has put it, rating risk this way is adequate:

Once the tester has identified a potential risk and wants to figure out how serious it is, the first step is to estimate the likelihood. At the highest level, this is a rough measure of how likely this particular vulnerability is to be uncovered and exploited by an attacker. It is not necessary to be over-precise in this estimate. Generally, identifying whether the likelihood is low, medium, or high is sufficient. (emphasis added)

—OWASP²⁰

Does this last phrase, stating “low, medium, or high is sufficient,” need to be taken on faith? Considering the critical nature of the decisions such methods will guide, we argue that it should not. This is a testable hypothesis, and it actually *has been* tested in many different ways. The growing trends of cybersecurity attacks alone indicate it might be high time to try something else.

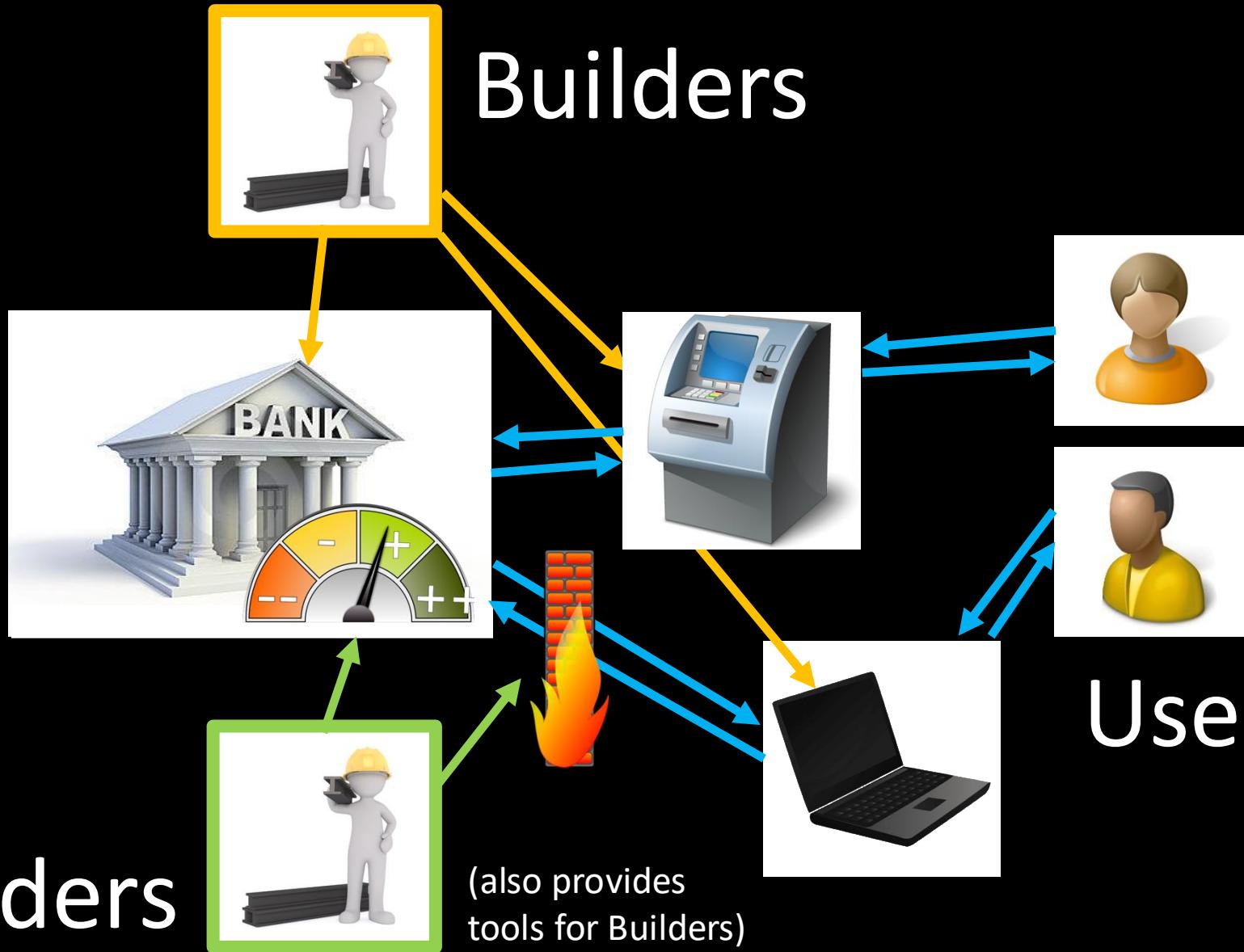
So, let's be clear about our position on current methods: *They are a failure. They do not work.* A thorough investigation of the research on these methods and decision-making methods in general indicates the following (all of this will be discussed in detail in later chapters):

- There is no evidence that the types of scoring and risk matrix methods widely used in cybersecurity improve judgment.
- On the contrary, there is evidence these methods add noise and error to the judgment process. One researcher we will discuss more—Tony Cox—goes as far as to say they can be “worse than random.”
- Any appearance of “working” is probably a type of “analysis placebo.” That is, a method may make you feel better even though the activity provides no measurable improvement in estimating risks (or even adds error).
- There is overwhelming evidence in published research that quantitative, probabilistic methods are an improvement over unaided expert intuition.

Operators



Cyber Builders



Builders

Users

Cyber Builders

- Build products and services to enhance cybersecurity
 - Usability is extremely important: May reduce security benefits to increase it!
- Customer: Operators
 - Firewalls, EDR (Endpoint Detection and Response), email security, pen testing services, threat intelligence, ...
- Customer: Users
 - Password managers, antivirus, cloud-hosted encrypted backups, ...
- Customer: Builders
 - Code management, dependency tracking, code analysis, automated testing, ...
- Customer: Attacker (!!)
 - Use builder services (code analysis), learn from defenses (malware scans)

For Operators: Key technologies and activities

- Preventing and detecting attacks
 - Antivirus
 - Firewalls
 - Host-based intrusion detection/prevention (HIDS/HIPS)
 - Endpoint detection and response (EDR)
 - Security Information and Event Management (SIEM)
- Mitigating effects of an attack
 - Containerization, cloud backups, MAC
- Threat intelligence: leverage security researchers, CERTs and ISACs, media/journalists

For Users: Password managers

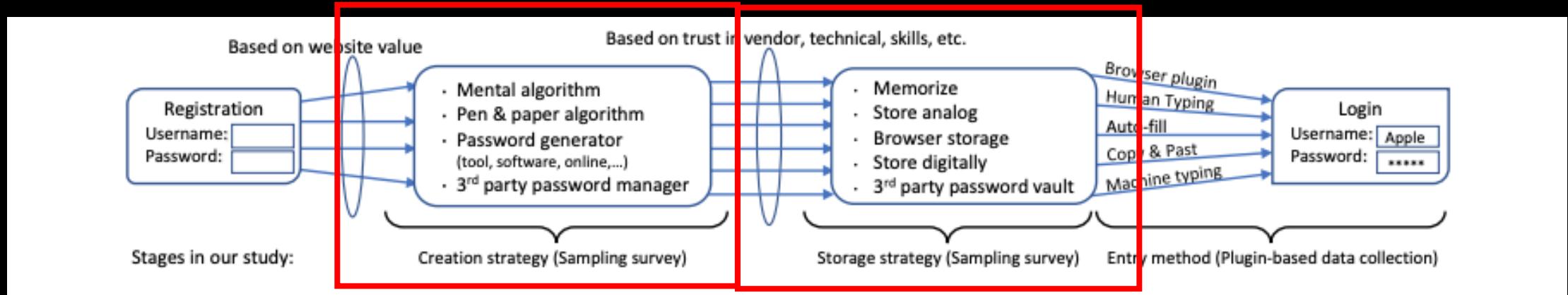


Figure 1: Users' strategies for password creation and storage plus the stages of our study to investigate managers' influence.

- **Password creation** – with algorithm, by hand, using service, ...
- **Password storage** – memorized, in file, in service, ...
- **Password entry** – typed, cut&paste, auto-filled, ...

Better managed than memorized?
Studying the Impact of Managers on Password Strength and Reuse

Sanan Ghorbani Lyastani Michael Schilling Sascha Fahl
CISPA, Saarland University Ruhr-Universität Bochum
Michael Backes Sven Bugiel
CISPA Helmholtz Center J.G.
CISPA Helmholtz Center J.G.

Abstract

Given that users register to this increasing number of required passwords in combination with the limited human capacity to remember passwords leads to the bad practice of re-using passwords across accounts [26, 51, 16, 66]. In the past, different solutions have been implemented to mitigate this password reuse problem. These include password meters and policies, which are still subject of active research [41, 54, 17, 45, 68]. Among the most often used solutions are password managers. However, the password reuse problem of end-users has not been studied systematically. We provide the first large-scale study of the password reuse problem of end-users using a sampling approach. By combining qualitative data on users' password creation and management strategies, collected from 473 users, with quantitative data on their password reuse (incl. password metrics and entry methods) collected in situ with a browser plugin from 170 users, we were able to gain a better understanding of the password reuse problem of end-users. We find that users' password reuse is heavily influenced by password strength and reuse. Our approach allows us to quantify for the first time that password reuse is indeed influenced by password strength. However, whether password managers help in alleviating existing problems depends on the user's strategies and how well the password manager supports the password manager right from the time of password creation. Given our results, we think research should further investigate how managers can better support users' password strategies in order to improve password security as well as stop aggravating the existing problems.

1 Introduction

For several decades passwords prevail as the default authentication mechanism for virtually all online services [64, 1, 30]. At the same time, password reuse and password reuse of the same password by the user have demonstrated that passwords perform extremely poor in terms of security [48]. For instance, various attacks exploit password reuse to break into user accounts themselves [10, 19, 45, 31, 34]. Even worse, there is an observable trend towards an increasing number of online ser-

vice that users register to. This increasing number of required passwords in combination with the limited human capacity to remember passwords leads to the bad practice of re-using passwords across accounts [26, 51, 16, 66]. In the past, different solutions have been implemented to mitigate this password reuse problem. These include password meters and policies, which are still subject of active research [41, 54, 17, 45, 68]. Among the most often used solutions are password managers. However, the password reuse problem of end-users has not been studied systematically. We provide the first large-scale study of the password reuse problem of end-users using a sampling approach. By combining qualitative data on users' password creation and management strategies, collected from 473 users, with quantitative data on their password reuse (incl. password metrics and entry methods) collected in situ with a browser plugin from 170 users, we were able to gain a better understanding of the password reuse problem of end-users. We find that users' password reuse is heavily influenced by password strength and reuse. Our approach allows us to quantify for the first time that password reuse is indeed influenced by password strength. However, whether password managers help in alleviating existing problems depends on the user's strategies and how well the password manager supports the password manager right from the time of password creation. Given our results, we think research should further investigate how managers can better support users' password strategies in order to improve password security as well as stop aggravating the existing problems.

2 Related Work

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3 Methodology

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4 Conclusion

Given that users register to this increasing number of required passwords in combination with the limited human capacity to remember passwords leads to the bad practice of re-using passwords across accounts [26, 51, 16, 66]. In the past, different solutions have been implemented to mitigate this password reuse problem. These include password meters and policies, which are still subject of active research [41, 54, 17, 45, 68]. Among the most often used solutions are password managers. However, the password reuse problem of end-users has not been studied systematically. We provide the first large-scale study of the password reuse problem of end-users using a sampling approach. By combining qualitative data on users' password creation and management strategies, collected from 473 users, with quantitative data on their password reuse (incl. password metrics and entry methods) collected in situ with a browser plugin from 170 users, we were able to gain a better understanding of the password reuse problem of end-users. We find that users' password reuse is heavily influenced by password strength and reuse. Our approach allows us to quantify for the first time that password reuse is indeed influenced by password strength. However, whether password managers help in alleviating existing problems depends on the user's strategies and how well the password manager supports the password manager right from the time of password creation. Given our results, we think research should further investigate how managers can better support users' password strategies in order to improve password security as well as stop aggravating the existing problems.

5 Acknowledgments

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Study: Password managers may not help!

	Estimate	Std. Error	z value	Pr(> z)
(Intercept)	2.62	0.45	5.80	<0.001
em:chrome	0.46	0.16	2.81	<0.01
em:copy/paste	-2.68	0.41	-6.54	<0.001
em:lastpass	-1.05	0.37	-2.86	<0.01
em:unknownplugin	0.76	0.51	1.51	0.13
in-situ:value	-0.13	0.06	-2.01	<0.05
in-situ:strength	-0.21	0.08	-2.50	<0.05
user:entries	0.06	0.02	2.67	<0.01
q9:generator	-1.31	0.40	-3.24	<0.01
q14:memorize	0.22	0.25	0.88	0.38
q14:analog	-0.48	0.24	-1.98	<0.05
q14:digital	-0.18	0.26	-0.70	0.48
q14:pwm	-0.07	0.24	-0.30	0.76

em: Entry method; q9: Creation strategy; q14: Storage strategy; in-situ: Plugin questionnaire

Table 8: Logistic multi-level regression model predicting reuse. Estimates are in relation to manually entered passwords by a human and refer to the corresponding logit transformed odds ratios. Statistically significant predictors are shaded.

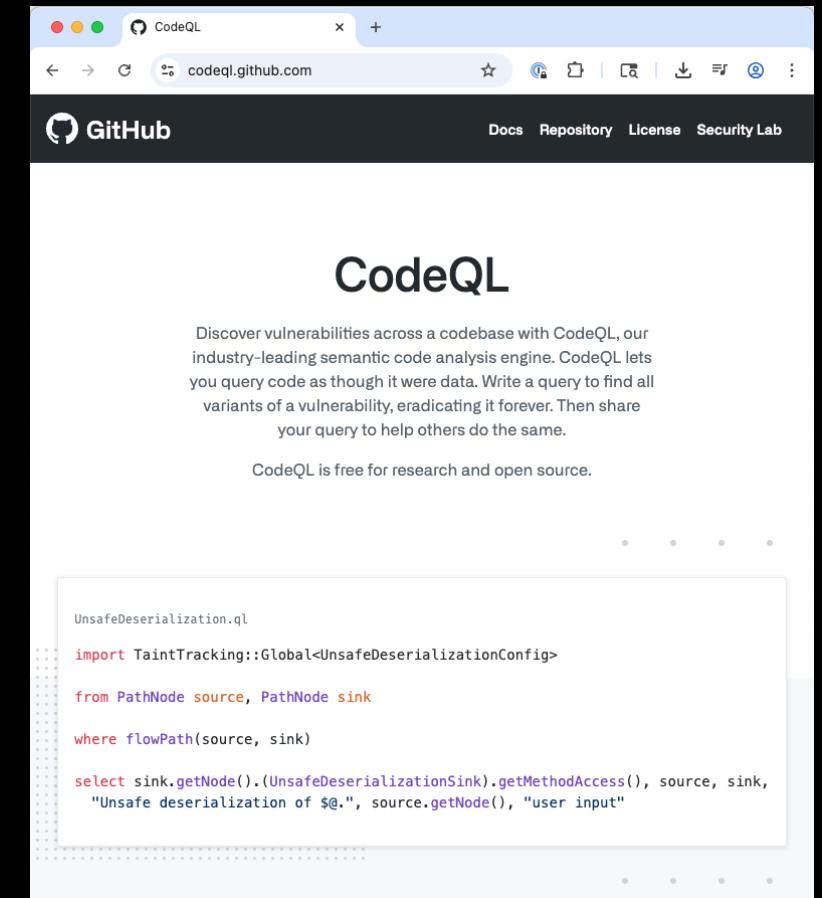
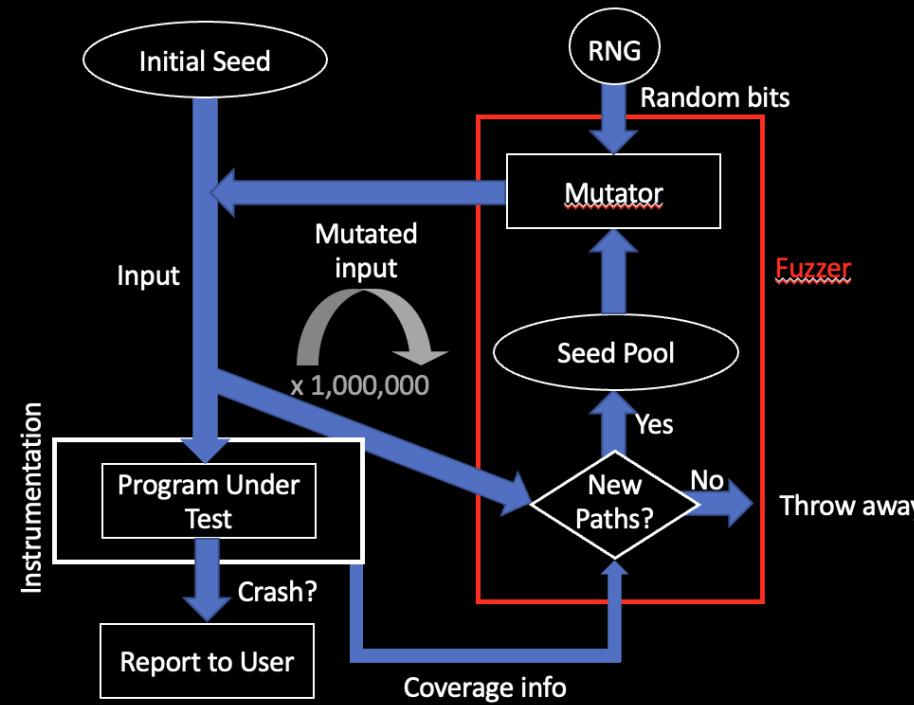
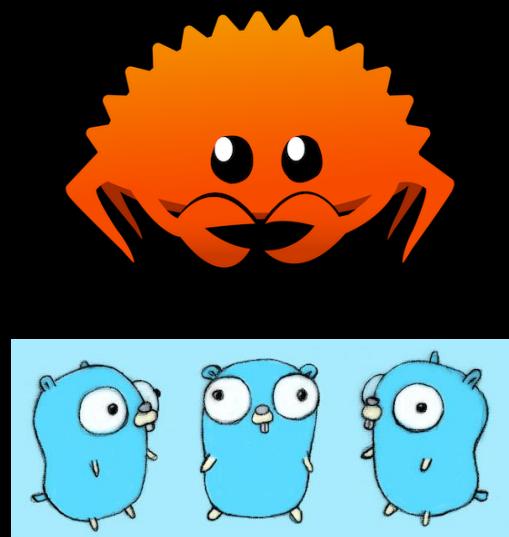
- **Reuse was significantly influenced by the entry method of the password**
 - Odds for reuse were 2.85 times *lower* by LastPass, 14.29 times lower if C&P
 - odds for reuse were 1.65 times *higher* by Chrome auto-fill
- **Creation by alg: odds of non-reuse 3.70 times higher**
- **More passwords → greater odds of reuse**
- **Higher-value website → lower odds of reuse**



Abstract
 Their well-known security problems, passwords are still the most common password method for virtually all online services. To remedy the situation, users very often refer to password managers as a solution to the password reuse and weakness problems. However, to date, the impact of password managers on password strength and reuse has not been studied systematically. We provide the first large-scale study of the password reuse problem for virtually all online services. By combining qualitative data on users' password creation and management strategies, collected from 473 users, with quantitative measurements of their password reuse behavior as well as their perceptions of password strength and reuse, we were able to gain a better picture of password reuse behavior among our participants' perceived strength and reuse. Our approach allows us to quantify for the first time that password reuse indeed influences password strength. However, whether this is a benefit or a detriment of aggregating existing problems depends on the user's strategies and how well the password manager manages the password reuse right from the time of password creation. Given our results, we think research should further investigate how managers can better support users' password strategies in order to improve password security as well as stop aggravating the existing problems.

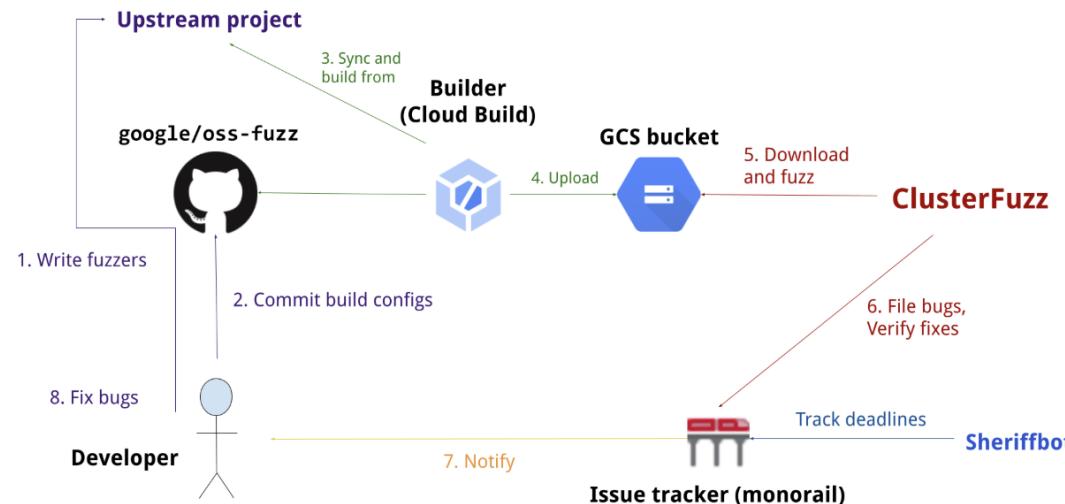
1 Introduction
 Several decades passwords prevail as the default authentication method for virtually all online services [64, 1, 30]. At the same time, their reuse and their memorability has been demonstrated that passwords perform extremely poor in terms of security [48]. For instance, various attacks exploit the reuse of the same password across different services [10, 19, 45, 31, 34]. Even worse, there is an observable trend towards an increasing number of online services that are likely auto-generated by, for instance, password managers, or if they really use just storage services [44].
 Furthermore, we are interested whether 2 users, despite using password managers, still use the same password for different services. Prior works [66, 51] that studied password reuse among users in the wild have shown that password managers do not help in creating unique passwords for every distinct service [10, 19, 45, 31, 34]. Even worse, there is an observable trend towards an increasing number of online services that are likely auto-generated by password managers and could not conclusively answer those questions.

For Builders: Safe PLs, fuzzers, analyzers, ...



OSS-Fuzz

Overview



Documentation

Read our [detailed documentation](#) to learn how to use OSS-Fuzz.

Trophies

As of May 2025, OSS-Fuzz has helped identify and fix over 13,000 vulnerabilities and 50,000 bugs across [1,000](#) projects.

OSS-Fuzz | Documentation for OSS-Fuzz

google.github.io/oss-fuzz/

OSS-Fuzz

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OSS-Fuzz

Fuzz testing is a well-known technique for uncovering programming errors in software. Many of these detectable errors, like [buffer overflow](#), can have serious security implications. Google has found [thousands](#) of security vulnerabilities and stability bugs by deploying [guided in-process fuzzing of Chrome components](#), and we now want to share that service with the open source community.

In cooperation with the [Core Infrastructure Initiative](#) and the [OpenSSF](#), OSS-Fuzz aims to make common open source software more secure and stable by combining modern fuzzing techniques with scalable, distributed execution. Projects that do not qualify for OSS-Fuzz (e.g. closed source) can run their own instances of [ClusterFuzz](#) or [ClusterFuzzLite](#).

We support the [libFuzzer](#), [AFL++](#), [Honggfuzz](#), and [Centipede](#) fuzzing engines in combination with [Sanitizers](#), as well as [ClusterFuzz](#), a distributed fuzzer execution environment and reporting tool.

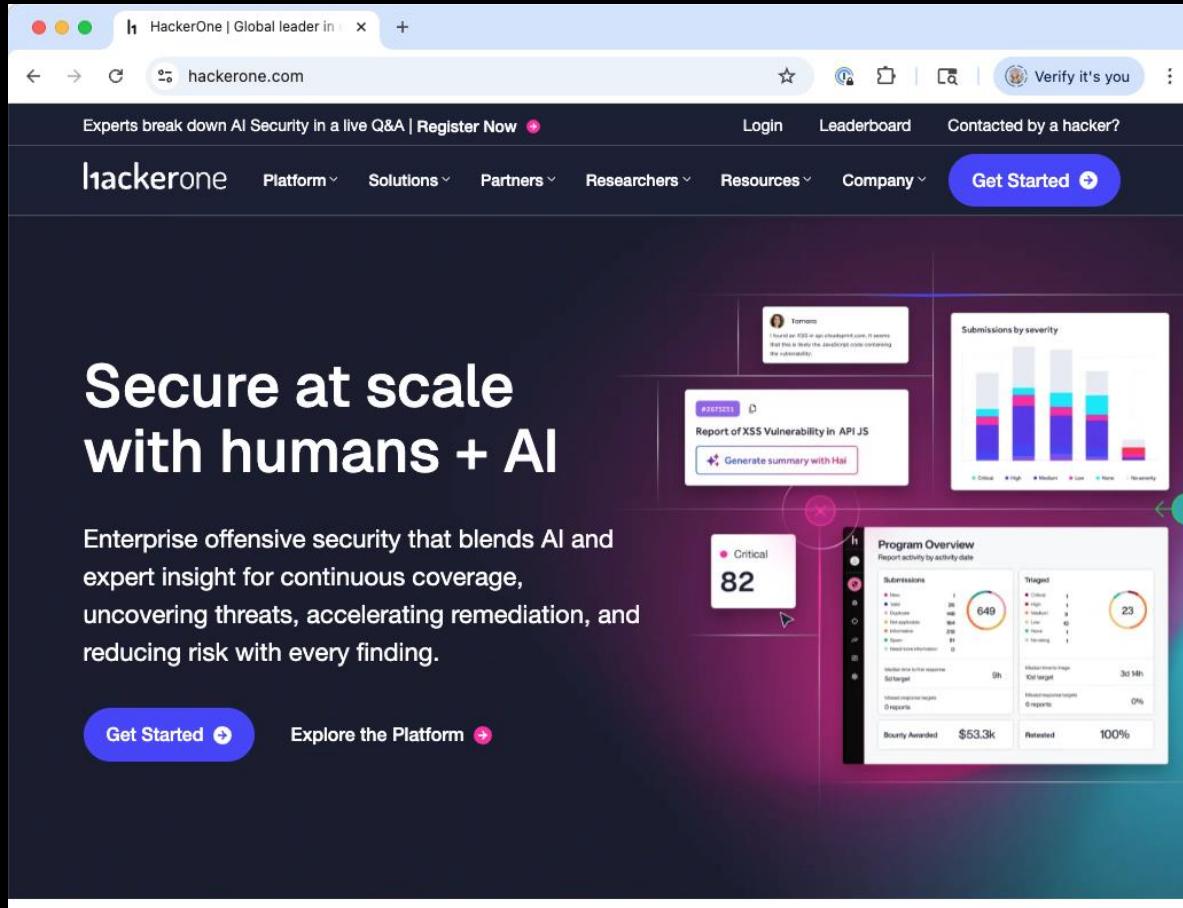
Currently, OSS-Fuzz supports C/C++, Rust, Go, Python and Java/JVM code. Other languages supported by [LLVM](#) may work too. OSS-Fuzz supports fuzzing x86_64 and i386 builds.

Project history

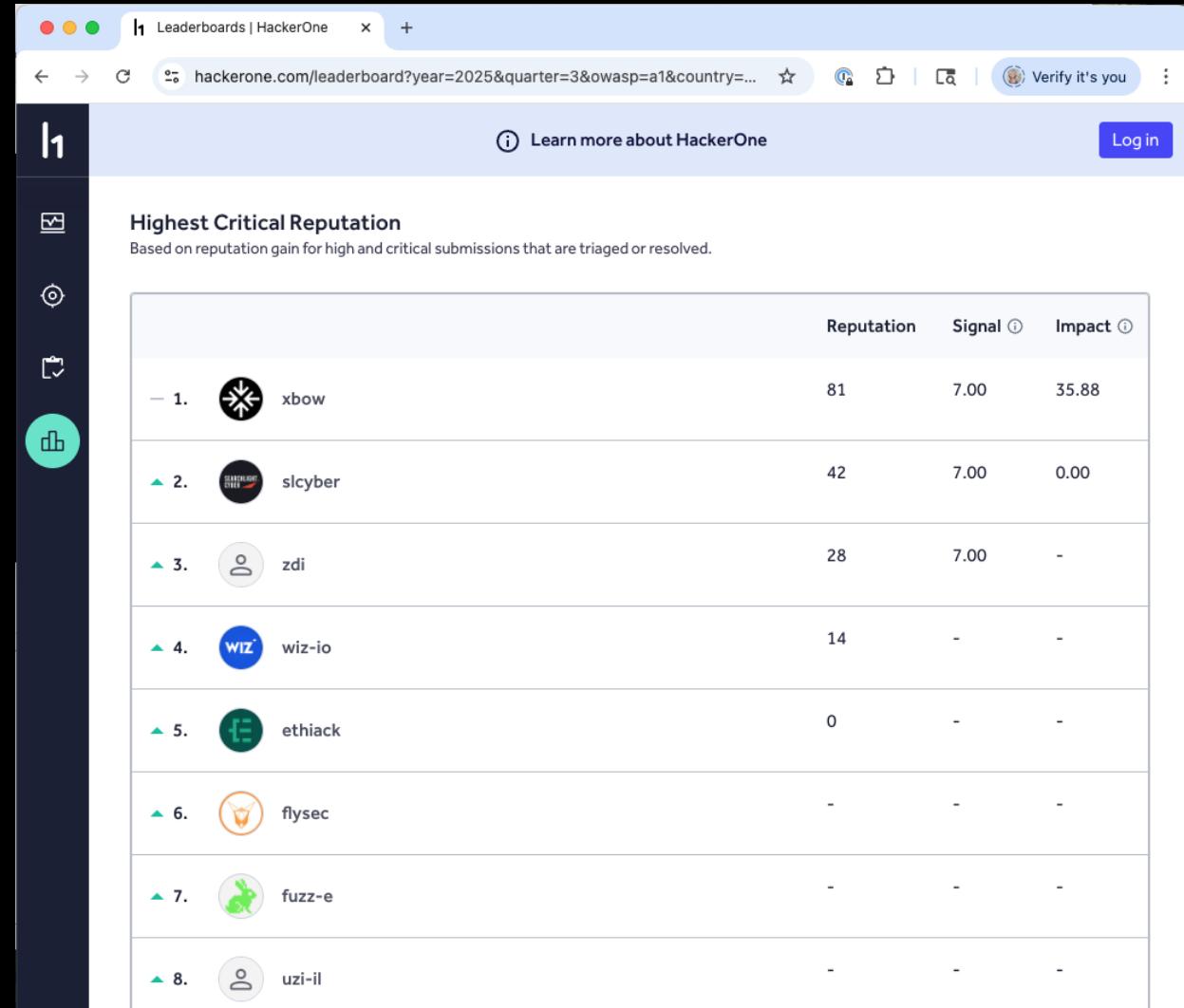
OSS-Fuzz was launched in 2016 in response to the [Heartbleed](#) vulnerability, discovered in [OpenSSL](#), one of the most popular open source projects for encrypting web traffic. The vulnerability had the potential to affect almost every internet user, yet was caused by a relatively simple memory buffer overflow bug that could have been detected by fuzzing—that is, by running the code on randomized inputs to intentionally cause unexpected behaviors or crashes. At the time, though, fuzzing was not widely used and was cumbersome for developers, requiring extensive manual effort.

Google created OSS-Fuzz to fill this gap: it's a free service that runs fuzzers for open source

LLMs and GenAI: Game changers



The screenshot shows the HackerOne homepage. A large banner on the left features the text "Secure at scale with humans + AI" and "Enterprise offensive security that blends AI and expert insight for continuous coverage, uncovering threats, accelerating remediation, and reducing risk with every finding." Below the banner are two buttons: "Get Started" and "Explore the Platform". The main content area displays a "Program Overview" with a "Critical" status badge showing the number 82. It includes a "Report of XSS Vulnerability in API JS" with a "Generate summary with Hall" button. A "Submissions" section shows a bar chart for "Submissions by severity" with categories: Critical, High, Medium, Low, Info, and N/A. A "Bounty Awarded" section shows \$53.3k and a 100% completion rate. The top navigation bar includes links for "Login", "Leaderboard", "Contacted by a hacker?", "Get Started", and various platform sections like "Platform", "Solutions", "Partners", "Researchers", "Resources", and "Company".



The screenshot shows the "Leaderboards" page for the "Highest Critical Reputation" category. The page title is "Highest Critical Reputation" with the subtext "Based on reputation gain for high and critical submissions that are triaged or resolved." The main content is a table ranking users by Reputation, Signal, and Impact. The top 8 users are listed:

	Reputation	Signal	Impact
1. xbow	81	7.00	35.88
2. slycyber	42	7.00	0.00
3. zdi	28	7.00	-
4. wiz-io	14	-	-
5. ethiack	0	-	-
6. flysec	-	-	-
7. fuzz-e	-	-	-
8. uzi-il	-	-	-

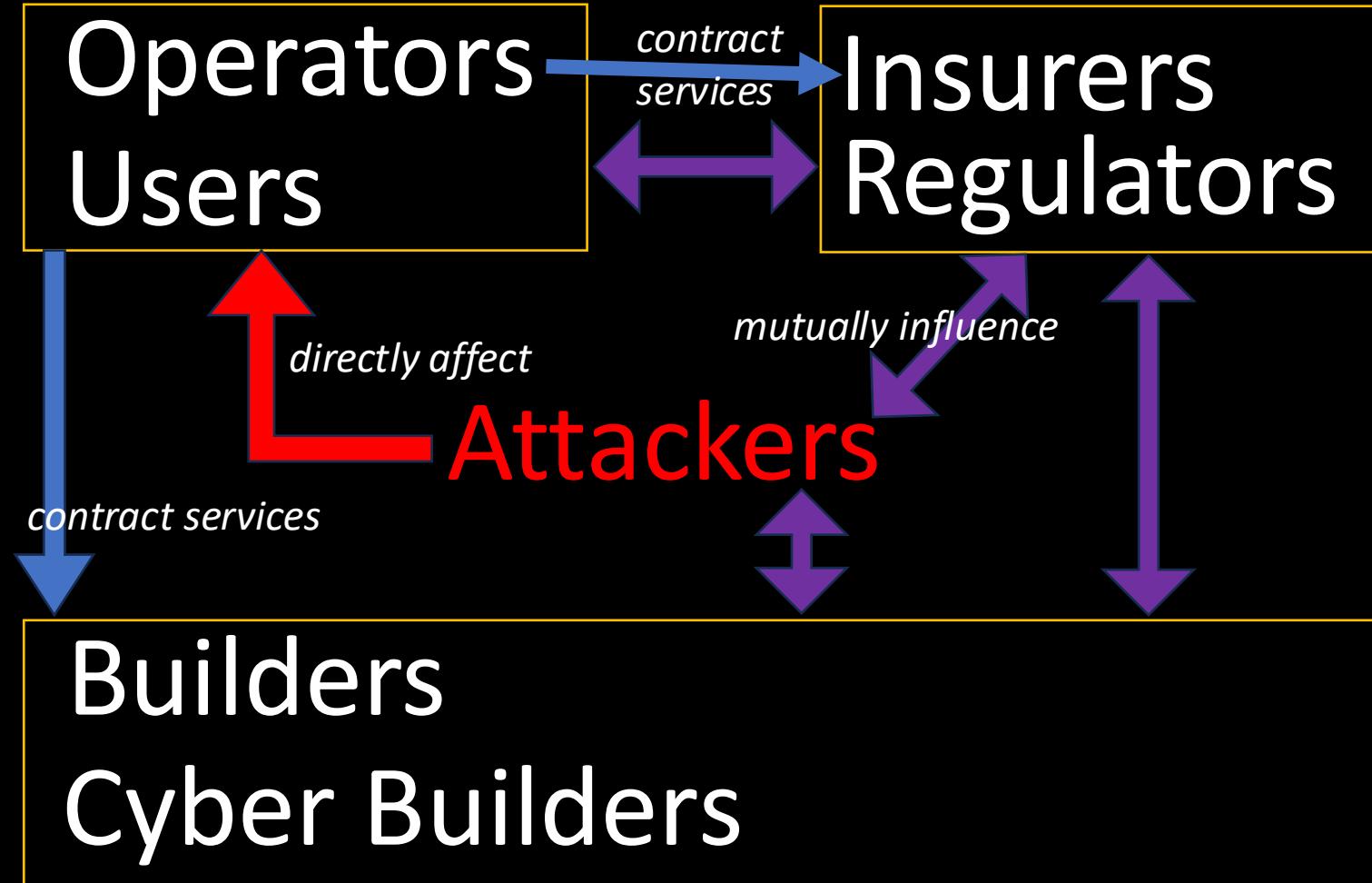
Value proposition to attacker, with LLMs

value = (profit per exploit) * (number impacted)
- (cost to find vulnerability + cost to develop attack)

So, can we use LLMs to do any of the following?

- Increase expected profit
- Increase the number of expected users
- Decrease the cost to find a vulnerability
- Decrease the cost to develop an attack with it

arXiv:2305.11449v1 [cs.CR] 16 May 2023



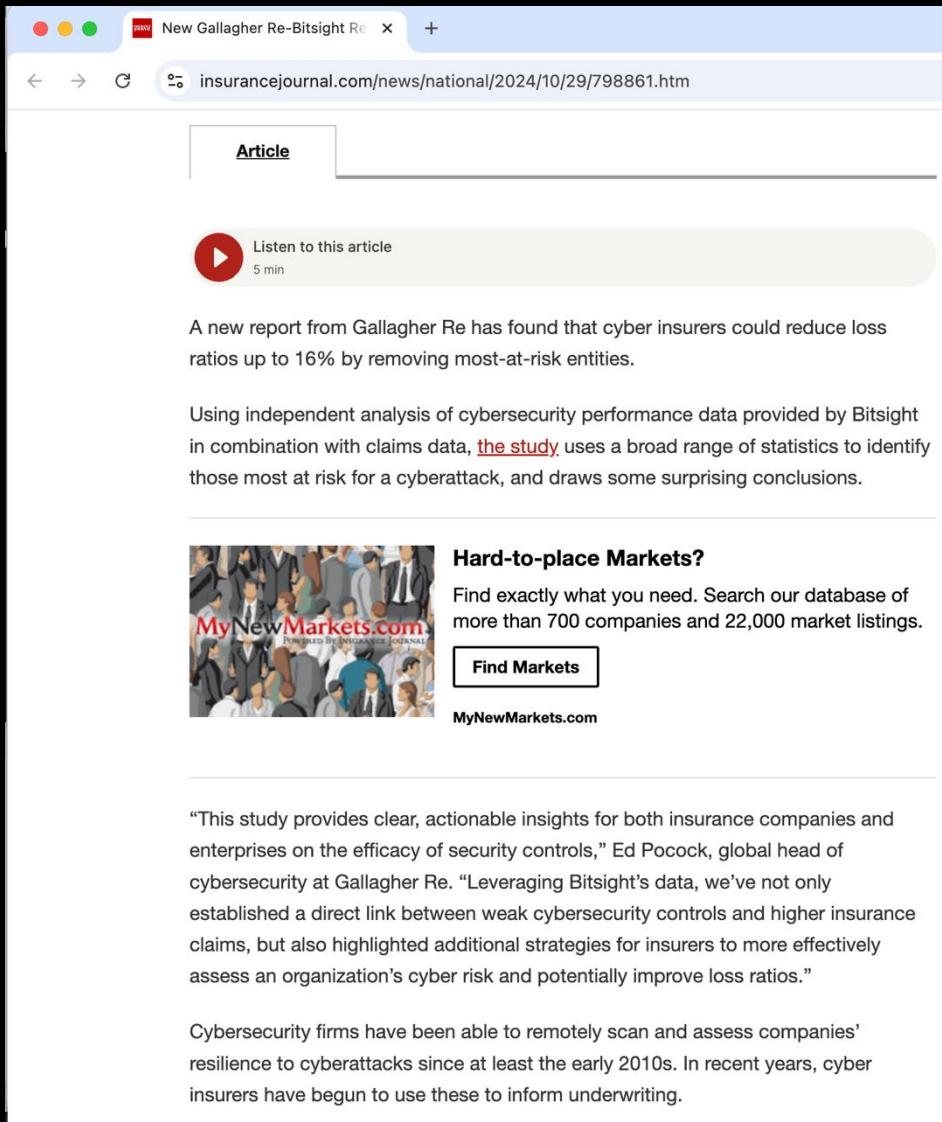
Notes

- Relationships induce incentives
- (Cyber)builders are users and operators too!

Regulators, Insurers

- Governance organizations **define and enforce the rules of the game**
 - Government regulators (FTC, SEC, CISA, EU regulatory bodies ...)
 - Standards organizations (NIST, ISO, OWASP, ...)
 - Laws: HIPAA, FERPA, PCI, ...
- Insurance and financial intermediaries help **manage cyber risk** (effectively setting rules of their own)
 - Cyber insurance providers (Chubb, etc.)
 - Credit rating agencies
 - Investment firms (which may take into account cybersecurity posture)

Cyber insurance: Elevating evidence?



A new report from Gallagher Re has found that cyber insurers could reduce loss ratios up to 16% by removing most-at-risk entities.

Using independent analysis of cybersecurity performance data provided by Bitsight in combination with claims data, [the study](#) uses a broad range of statistics to identify those most at risk for a cyberattack, and draws some surprising conclusions.

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"This study provides clear, actionable insights for both insurance companies and enterprises on the efficacy of security controls," Ed Pocock, global head of cybersecurity at Gallagher Re. "Leveraging Bitsight's data, we've not only established a direct link between weak cybersecurity controls and higher insurance claims, but also highlighted additional strategies for insurers to more effectively assess an organization's cyber risk and potentially improve loss ratios."

Cybersecurity firms have been able to remotely scan and assess companies' resilience to cyberattacks since at least the early 2010s. In recent years, cyber insurers have begun to use these to inform underwriting.



Gallagher Re

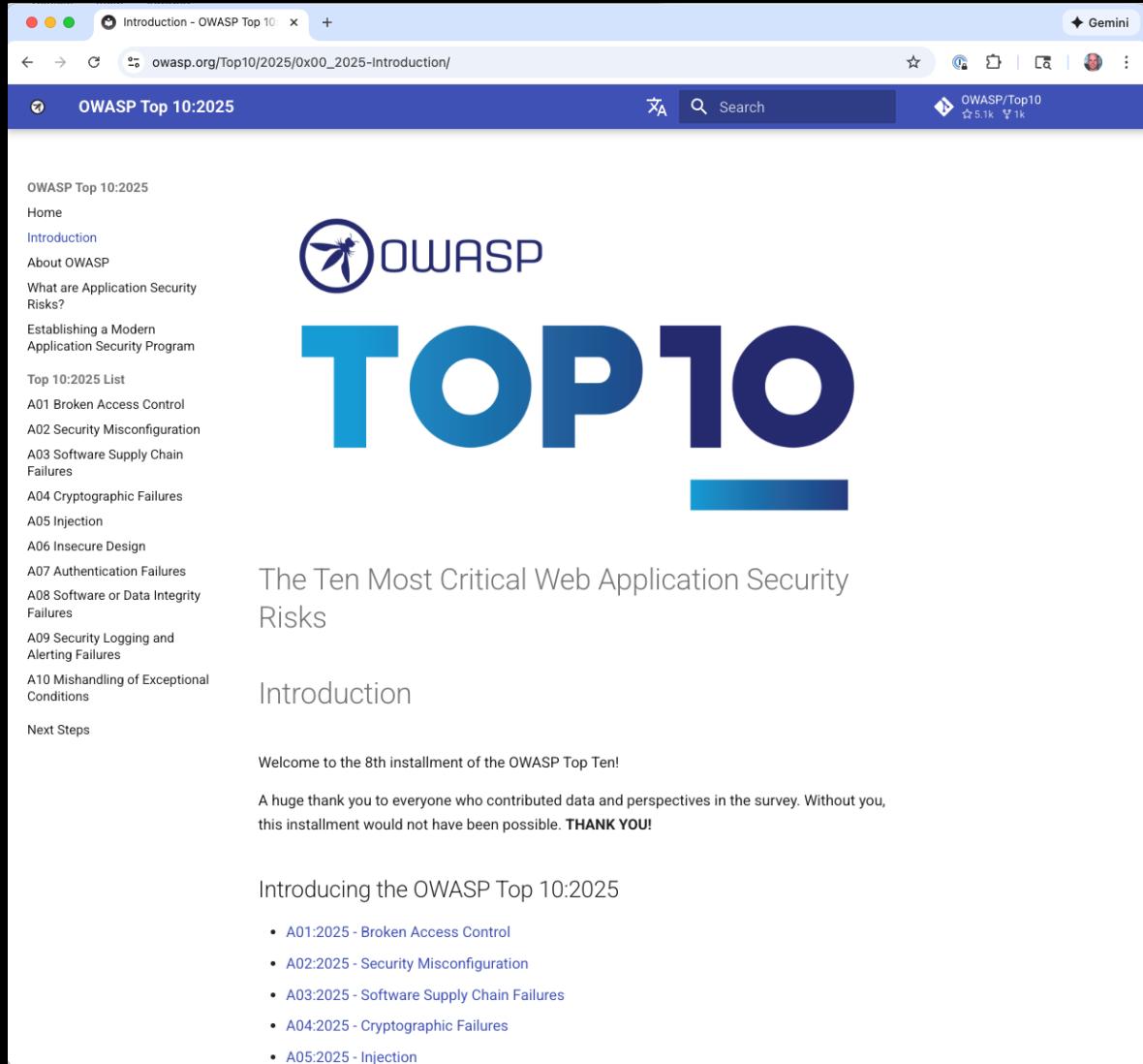
Scanning the Horizon: How broadening our use of cybersecurity data can help insurers

Building on our previous study from 2023, Gallagher Re explores which cyber datasets can help insurers predict claims and materially reduce loss ratios

BITSI**GHT**

Readings for next week

Plus: “How to Read a Paper?”



The screenshot shows the 'Introduction - OWASP Top 10' page from the OWASP website. The page features the OWASP logo and the large 'TOP 10' text. The main content is titled 'The Ten Most Critical Web Application Security Risks' and includes an 'Introduction' section. The sidebar on the left lists various security risks: A01: Broken Access Control, A02: Security Misconfiguration, A03: Software Supply Chain Failures, A04: Cryptographic Failures, A05: Injection, A06: Insecure Design, A07: Authentication Failures, A08: Software or Data Integrity Failures, A09: Security Logging and Alerting Failures, and A10: Mishandling of Exceptional Conditions. At the bottom, there is a 'Next Steps' section.

Understanding the Efficacy of Phishing Training in Practice

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Abstract—This paper empirically evaluates the efficacy of two ubiquitous forms of enterprise security training: annual cybersecurity awareness training and embedded anti-phishing training exercises. Specifically, our work analyzes the results of an 8-month randomized controlled experiment involving ten simulated phishing campaigns sent to over 19,500 employees at a large healthcare organization. Our results suggest that these efforts offer limited value. First, we find no significant relationship between whether users have recently completed cybersecurity awareness training and their likelihood of failing a phishing simulation. Second, when evaluating recipients of embedded phishing training, we find that the absolute difference in failure rates between trained and untrained users is extremely low across a variety of training content. Third, we observe that most users spend minimal time interacting with embedded phishing training material in-the-wild; and that for specific types of training content, users who receive and complete more instances of the training can have an increased likelihood of failing subsequent phishing simulations. Taken together, our results suggest that anti-phishing training programs, in their current and commonly deployed forms, are unlikely to offer significant practical value in reducing phishing risks.

1. Introduction

This paper focuses on simple, yet practically important, questions: what is the real-world efficacy of phishing training as practiced in the healthcare sector today and can we characterize the underlying reasons for these results? The motivation for these questions is clear. By any measure, phishing remains one of the principal unsolved attack vectors in modern organizations. In spite of 20 years of research and development into malicious email filtering