

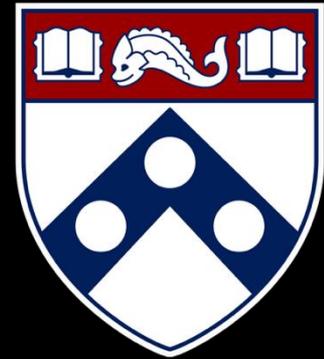
# Secure Systems Engineering and Management



A Data-driven Approach

Secure by Design:

Overview



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UPenn CIS 7000-003  
Spring 2026

# You Know the Attacks. Now What?

**Scenario:** You're hired to build the university's new course management system.

You've studied the CWE Top 25:

- Buffer overflows, SQL injection, XSS, path traversal, ...

**Question:** How do you make sure *none* of those end up in production?



(not real! Drawn by CoPilot)

# Our Running Example: Limes

A university course management system (Canvas, Blackboard, ...)

- **Users:** Students, TAs, instructors, admins
- **Data:** Grades, submissions, personal records (FERPA)
- **Features:** File upload, discussion forums, quizzes, video integration
- **Integrations:** SSO, plagiarism detection, LTI plugins, email

We'll use this system throughout to ground every concept

# The Reactive Security Trap

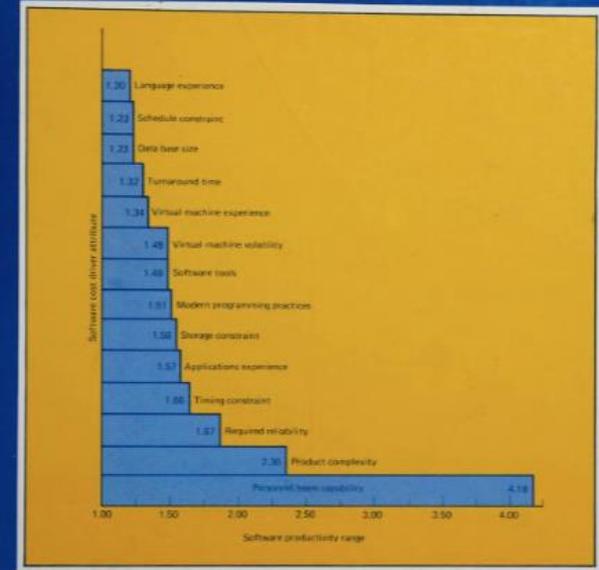
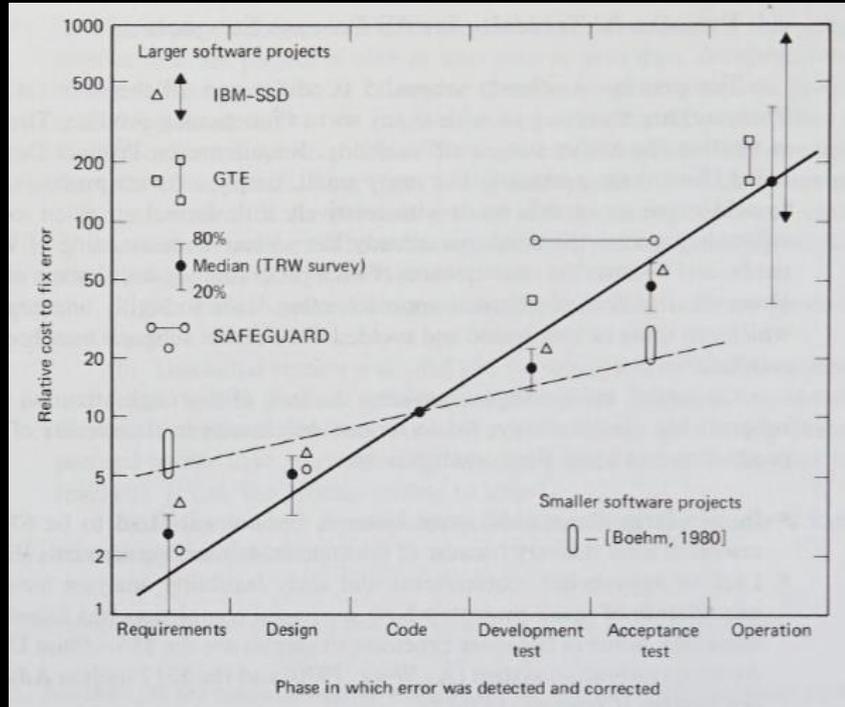
Most of cybersecurity grew up **reacting** to insecure systems:

- Patch management
- Configuration hardening
- Malware detection
- Incident response
- . . .

“Frequent security bulletins and advisories, disruptive patching, complex configuration management, malware analysis and detection, and vulnerability disclosure may have created more security ‘fatigue’ than progress.”

– CIS/SAFECode, *Secure by Design* (2025)

# The Cost of Finding Bugs Late



**SOFTWARE  
ENGINEERING  
ECONOMICS**

**BARRY W. BOEHM**

# What Does “Secure by Design” Mean?

**Secure by Design** = building security in from the start, as a first-class design constraint

Not a binary state. A continuum of risk management.

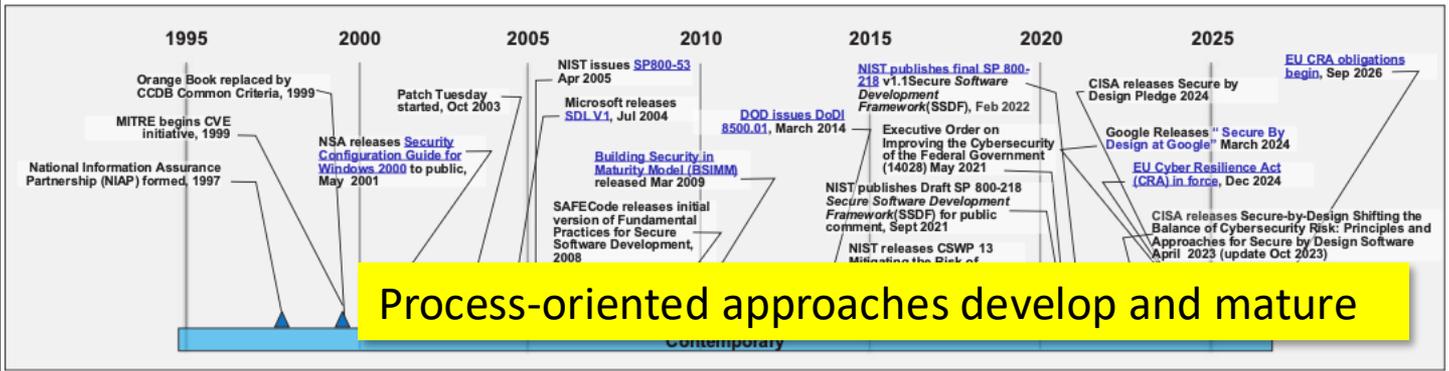
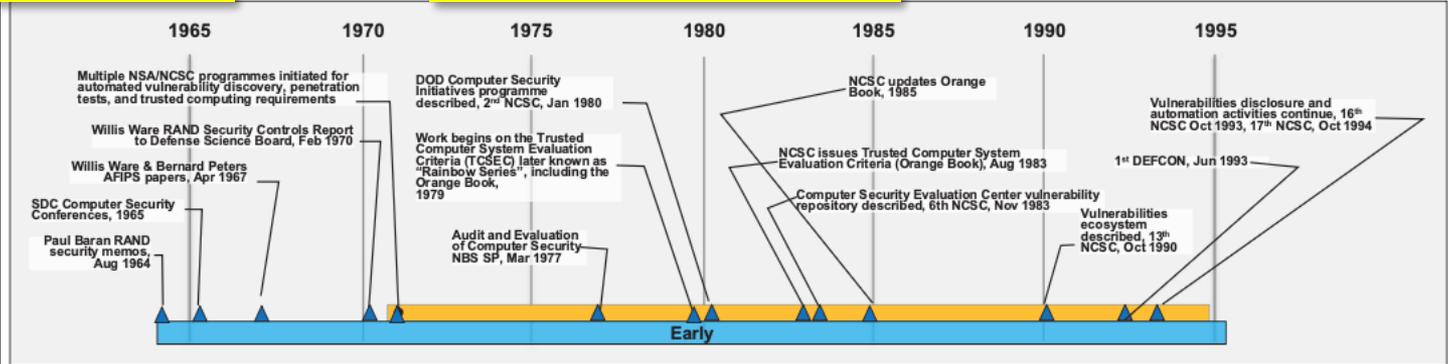
Three foundational truths:

- 1. Perfect security is impossible.** The goal is to manage risk.
- 2. Not all security practices are equal.** Prioritize.
- 3. “Secure” is never finished.** It’s a continuous feedback loop.

The problem is recognized

Government solution attempt: certification

Internet: Boom



Process-oriented approaches develop and mature

# Microsoft was a target, then became a leader

← → ↻ 🔍 wired.com/2002/01/bill-gates-trustworthy-computing/ ☆ 🌐 📁 📄 🗑️ ⋮

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**\*THIS IS THE** e-mail Bill Gates sent to every full-time employee at Microsoft, in which he describes the company's new strategy emphasizing security in its products.\*From: Bill Gates  
Sent: Tuesday, January 15, 2002 5:22 PM  
To: Microsoft and Subsidiaries: All FTE  
Subject: Trustworthy computing

January 2002

Every few years I have sent out a memo talking about the highest priority for Microsoft. Two years ago, it was the kickoff of our .NET strategy. Before that, it was several memos about the importance of the Internet to our future and the ways we could make the Internet truly useful for people. Over the last year it has become clear that ensuring .NET is a platform for Trustworthy Computing is more important than any other part of our work. If we don't do this, people simply won't be willing -- or able -- to take advantage of all the other great work we do. Trustworthy Computing is the highest priority for all the work we are doing. We must lead the industry to a whole new level of Trustworthiness in computing.

**Microsoft**  
secure software  
DEVELOPMENT SERIES

**BEST PRACTICES**

# THE SECURITY DEVELOPMENT LIFECYCLE

July 2006



*SDL: A Process for Developing Demonstrably More Secure Software*



2023

**As America's cyber defense agency**, CISA is charged with defending our nation against ever-evolving cyber threats and to understand, manage, and reduce risk to the cyber and physical infrastructure that Americans rely on every hour of every day. But, as we introduce more unsafe technology...

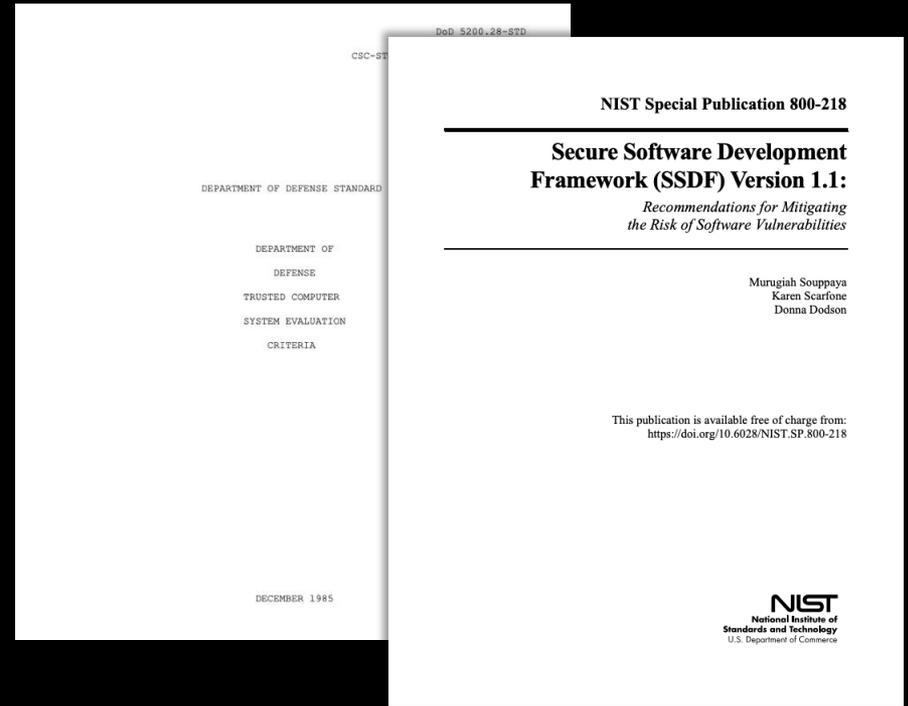
**As a nation**, we have allowed a system where the cyber risks are shifted to consumers and small organizations and away from the government and large corporations that increasingly run our digital lives. Americans need to know that consumers can trust the safety and integrity of the technology they use.

“Every technology provider must take ownership at the executive level to ensure their products are secure by design.”

“prioritize the security of customers as a core business requirement” and “implement Secure by Design principles to significantly decrease the number of exploitable flaws.”

# Lessons from History

- Principles understood since the 1960s-70s
- Early approaches (Orange Book) were too rigid to scale
- The Internet era outpaced security processes
  - Microsoft pivoted to catch up
- Modern frameworks (SSDF, CIS Controls) aim for the **sweet spot**: practical, evaluable, adaptable



The CIS/SAFECode paper builds on the NIST SSDF to create **independent, practical, and actionable guidance** – bridging broad principles and concrete practices.

# Six Considerations: Overview

1. Secure Software Design
2. Secure Development
3. Secure Default Configuration



4. Supply Chain Security
5. Code Integrity
6. Vulnerability Remediation

# Consideration 1: Secure Software Design



Design begins with **security objectives**:

Requirement	Definition
<b>Confidentiality</b>	Protect information from unauthorized disclosure
<b>Integrity</b>	Protect information from unauthorized modification
<b>Availability</b>	Provide access when required
<b>Accountability</b>	Non-repudiation via permanent audit records

# Secure Design: Security Features

These objectives are typically achieved through:



Feature	Intent
<b>A</b> uthentication	Reliably identifying users (passwords, MFA, SSO)
<b>A</b> uthorization	Granting access based on roles and rights
<b>A</b> uditing	Creating reliable, immutable records of actions

“The gold standard”

These must be **correctly implemented** and **impossible to bypass**.

# DRAFT

date October 3, 1974

## THE PROTECTION OF INFORMATION IN COMPUTER SYSTEMS

by

Jerome H. Saltzer and Michael D. Schroeder

Abstract--This tutorial paper explores the mechanics of protecting information stored in computer systems. It begins by discussing desired functions, design principles, and examples of elementary protection and user authentication mechanisms. The second major part examines in depth the principles of modern descriptor-based protection architectures and the relation between capability systems and access-control-list systems. This discussion ends with a brief analysis of protected subsystems and protected objects. The last part of the paper reviews the state of the art and current research problems and also provides suggestions for further reading.

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# Secure Design: Saltzer & Schroeder's Principles

Classic design principles (1975) that remain essential:

- **Least privilege:** Grant minimum access needed for the task
- **Fail-safe defaults:** If in doubt, *deny* access
- **Complete mediation:** Check *every* access to *every* object
- **Economy of mechanism:** Keep security-critical code simple
- **Separation of privilege:** Require multiple conditions for access

# Secure Design: The Confused Deputy

The **confused deputy problem**: a program with elevated privileges is tricked into misusing them on an attacker's behalf.

**CMS example**: The server-side PDF renderer runs with system privileges to read uploaded files. A malicious "assignment" triggers it to read `/etc/passwd` instead.

Confused deputies appear everywhere: CSRF, SSRF, insecure deserialization, ...

# Secure Design Requires Threat Modeling

“Secure system design teams in industry frequently rely on a process called threat modeling to review their designs.”

– CIS/SAFECode, *Secure by Design*

- Analyze data flows to identify where an attacker might strike
- Identify countermeasures for each threat
- Supported by frameworks, tools, and training

**We'll do this for our CMS in the second half of today's lecture.**



# Consideration 2: Secure Development

The process of writing, testing, and maintaining code securely.

A secure development process must include:

- A **“bug bar”**: which security bugs block release?
- **Coding standards**: memory-safe languages, approved libraries, safe patterns
- **Security tooling**: static analysis, dynamic analysis, dependency scanning
- **Code review** focused on security-critical paths
- **Security testing** beyond functional tests (regression and pen testing)
- **Developer training** on secure coding

# The Secure Development Toolchain

Tool Class	What It Does	When
<b>SAST</b> (Static Analysis)	Scans source code for vulnerability patterns	During coding & CI
<b>SCA</b> (Software Composition Analysis)	Checks dependencies for known CVEs	Build time
<b>DAST</b> (Dynamic Analysis)	Tests running application for vulnerabilities	Testing/staging
<b>Fuzzing</b>	Feeds unexpected inputs to find crashes	Testing
<b>Code Review</b>	Human analysis of security-critical code	Before merge



# Consideration 3: Secure Default Config

Ship it **locked down**. Users opt *out* of security, not *in*.

**The 80% rule:** If a feature, privilege, or interface is not needed by 80% of users, **disable it by default**.

CMS examples:

- New courses: all content **private** by default
- File uploads: restricted file types (.pdf, .docx – not .exe, .html)
- API access: **disabled** by default
- Admin panel: not accessible from public internet
- Session timeout: reasonable default (not “forever”)

# Consideration 4: Supply Chain Security



Modern software is **mostly code you didn't write.**

Each dependency is a **trust decision:**

- Is it actively maintained?
- Has it been audited for security?
- What happens when a vulnerability is found in it?

# Supply Chain: Log4Shell as Case Study

**December 2021:** CVE-2021-44228 in Apache Log4j

- A logging library used by thousands of Java applications
- Remote code execution via a simple log message
- Many organizations didn't know they were using it

**Key lesson:** You must know what's in your software (**SBOM**) so you can respond when a dependency is compromised.



# Consideration 5: Code Integrity



Ensuring the software delivered to users is **what you intended to build**.

**Threat:** Malicious code inserted during development or delivery

Real-world attacks:

- **SolarWinds (2020):** Build system compromised; malicious update sent to 18,000 organizations
- **XZ Utils (2024):** Backdoor inserted by a trusted maintainer into a core Linux library
- **CodeCov (2021):** CI/CD tool compromised; credentials stolen from thousands of repos

# Consideration 6: Vulnerability Remediation



No software ships bug-free. The question is: **what happens when bugs are found?**

Three phases:

- 1. Immediate remediation:** Fix the reported vulnerability, ship a patch
- 2. Variant analysis:** Search for *similar* vulnerabilities elsewhere in the codebase
- 3. Process improvement:** Update tools, training, and practices to prevent recurrence

# The Remediation Learning Loop

Every vulnerability is **data about your process**.

- Repeated XSS findings → rethink your templating approach
- Repeated authz bugs → redesign your authorization model
- Repeated dependency vulns → improve your vetting process

# AI and Secure Software Development

Four intersections of AI/ML with software security:

#	Intersection	Implication
1	AI components <i>in</i> your software	Their security must be assured
2	AI tools used to <i>write</i> code	AI-generated code needs the same security scrutiny
3	AI tools to <i>find</i> vulnerabilities	Emerging aid for threat modeling and analysis
4	Adversaries using AI to <i>attack</i>	Offensive capabilities evolving rapidly

# It's Not Just Technical – It's Organizational

“An organizational culture that prioritizes security must underlie implementation of engineering and operational practices for SbD.”  
– CIS/SAFECode, *Secure by Design*

Security by Design requires:

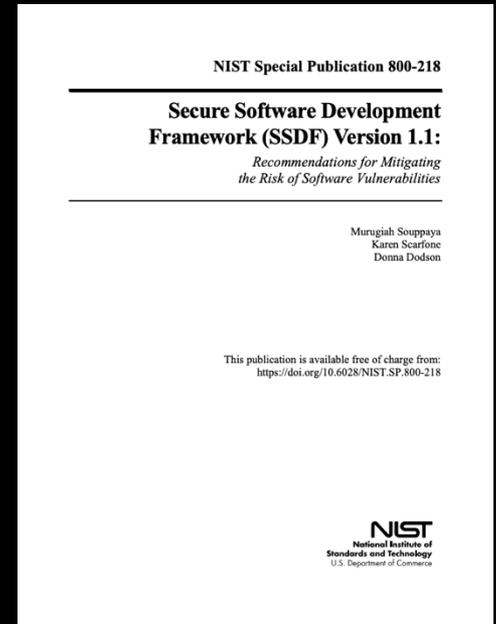
- **Management commitment** and budget
- **Defined roles** and responsibilities
- **Training** for all development staff
- **Security champions** embedded in teams
- **Artifacts** produced naturally by the process

Building Security In Maturity Model



# The NIST SSDF: Four Practice Groups

Practice Group	Focus
<b>Prepare the Organization (PO)</b>	Define process, assign roles, train people, choose tools
<b>Protect the Software (PS)</b>	Access control on code, code signing, release integrity
<b>Produce Well-Secured Software (PW)</b>	Design, code, test, and configure securely
<b>Respond to Vulnerabilities (RV)</b>	Identify, assess, remediate, and learn



# Assessment: How Do You Know It's Working?

“Secure by Design” doesn't mean “vulnerability-free.”

It means the organization has **addressed the six considerations** with evidence.

**Evidence** comes from **artifacts** naturally produced by development:

- Threat models and design documents
- Code review records and tool outputs
- Bug tracking history (including security bugs)
- Test results (including security tests)
- Vulnerability response records

“Evidence created solely to satisfy an assessor should be considered with great suspicion.”

# How Does Your Experience Compare?

Think about a software project you've worked on:

- A class project, internship, open source contribution, personal project

**Which of the six considerations did you address?**

1. Secure Design
2. Secure Development
3. Secure Default Configuration
4. Supply Chain Security
5. Code Integrity
6. Vulnerability Remediation

**Which did you completely ignore?**



# Putting It All Together

We've seen that secure software requires:

- **Secure Design:** Architecture that resists attack (CIA, access control, least privilege)
- **Secure Development:** Practices and tools throughout the coding process
- **Secure Defaults:** Ship locked down; minimize attack surface
- **Supply Chain Security:** Know and vet what you depend on
- **Code Integrity:** Protect the development and delivery pipeline
- **Vulnerability Remediation:** Find, fix, and learn from bugs continuously

All of this rests on **organizational commitment** and the SSDF framework.

# Further Reading

## **Assigned:**

- CIS/SAFECODE, *Secure by Design: A Guide to Assessing Software Security Practices* (2025)
  - **See also:** Appendix A of the paper for a comprehensive resource list.

## **Foundational:**

- Saltzer & Schroeder, “The Protection of Information in Computer Systems” (1975)
- NIST SP 800-218, *Secure Software Development Framework*

## **Practical:**

- Google, “Secure by Design at Google” (2024)
- CISA Secure by Design resources